



**Meeting Minutes
NRHS Board of Directors
Garden Plaza Hotel, St. Peters, MO
Sunday, October 25, 2009**

Pursuant to notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Garden Plaza Hotel in St. Peters, Mo, on Sunday, October 25, 2009.

Call to Order

President Gregory Molloy called the meeting to order at 8:30 a.m. CDT.

Invocation

Rev. Howard Walker led the Directors in the invocation.

Roll Call

Secretary Joseph C. Maloney, Jr. explained the process for taking attendance at the meeting. Each National Director obtained an envelope with attendance cards before the meeting began.

National Directors Requiring Dues Renewal

Mr. Maloney informed the Board that there were no directors present who had not paid NRHS dues in 2009.

Confidentiality and Conflict of Interest Agreements

No Directors announced conflicts of interest.

Correspondence Regarding Board Members Who Can No Longer Serve

Neither President Molloy nor Secretary Maloney received any such correspondence since the last Board meeting on August 14, 2009.

Newly Elected Directors

Since the previous Board of Directors meeting in Duluth, MN on August 14, 2009, the following chapters nominated the following individuals as National Directors;

- Bluewater Michigan – Neil Baerman
- Chicago – Roy Jackson

Mr. Bitzer moved and Dr. Wasby seconded a motion to elect the two new National Directors. Motion passed.

Alternate National Directors

The following Chapters and At-Large Directors appointed Alternate National Directors for this meeting:

Chapter/At-Large	Name
Atlanta	Del Kittendorf
At-Large	Christine Winter
Baltimore	Joe Maloney
Central Florida	Al Weber
Chicago & Illinois Midland	Al Weber
Collis P. Huntington	Shirley Ross
Kansas City	John DeRoo
Louisville	Wesley Ross
North Texas	Claude Doane
North Western Illinois	Al Weber
Overland	Bob Ernst
Red River Valley	Al Weber
Susquehanna Valley	David Flinn
Western Connecticut	David Flinn
Wiregrass Heritage	Ronald Vile
Yaquina Pacific	Stephen Wasby

Mr. Moss moved and Mr. Chapman seconded a motion to seat alternate directors for this meeting. Motion carried.

Voting Directors

The list of voting Directors, National Officers, Service Directors, Members, and Guests in attendance is Appendix A.

At this meeting, 60 National Directors, At Large National Directors, and Alternate National Directors attended from 56 Chapters and the At Large members. Including officers, regional vice presidents, members and guests, 84 persons attended the meeting. There were a total of 146 weighted votes in attendance, meaning there was a quorum in attendance.

Request for a New Chapter

President Molloy announced that NRHS has received no new chapter charter applications

Approval of Minutes

Bob Heavenrich and Don Winter both provided the same recommended correction to the draft minutes; on page 9, delete the paragraph titled "Governance Study" since its text duplicated the previous paragraph.

Dr. Wasby moved and Mr. Hilborn seconded a motion to accept the minutes as corrected. Motion carried.

Reapportion of Votes

President Molloy announced that the new voting allocations for the Board of Directors was included in the membership report dated October 1, 2009, and posted on the web site prior to this meeting.

Election of Officers for 2010

Secretary Maloney announced that no one had presented any nominations by the September 10, 2009 deadline, and the list presented to the Board in August, 2009 by the Nomination Committee stands. The list of officer candidates is:

- President – Gregory P Molloy
- Senior Vice President – Barry O. Smith
- Vice President – Jeffrey S. Smith
- Vice President, Public Relations – Jerry C. Hardwich
- Secretary – Joseph C. Maloney, Jr.
- Treasurer – Richard M. Billings

There being only one nominee for each office, President Molloy asked for a motion directing the Secretary to cast a single ballot for the candidates as presented. Dr. Ross moved and Ms. Gerstung seconded that motion. Motion carried.

Secretary Maloney cast a single ballot for each office.

Regional Vice Presidents

Secretary Maloney read the following list of candidates for regional vice presidents (RVP) for 2010;

- Appalachian Region – Carl S. Jensen
- Central Region – Al Weber
- Coastal Plains Region – Arthur E. Giardino
- Eastern Region – John D. Sweigart
- Metropolitan Region – Walter E. Zullig, Jr.
- Mid-Atlantic Region – Ralph Robert Bitzer
- Mountain Plains – Thomas R. Moss
- New England – William E. Wood
- Northeast – David G. Flinn

- Northwest – Edward Berntsen
- Ohio Valley – Wesley F. Ross
- Pacific – Edward F. Graham
- South Central – Larry S. Dyer
- Southwest – Claude Doane
- Sunshine – S. J. Boldrick

President Molloy announced that since all candidates were unopposed, except for the vacancy in the Great Lakes Region, and recommended that the Board recognize the election of the RVPs in their respective region as presented. Mr. Burks moved and Mr. Ernst seconded a motion that the Board recognize the election of the RVPs as presented. Motion carried.

Board of Directors' Executive Committee

President Molloy announced the current directors on the current Executive Committee are willing to continue serving on the 2010 Executive Committee;

- Scott Andes – Cincinnati Chapter
- Ralph Robert Bitzer – Washington DC Chapter
- Larry Dyer – Atlanta Chapter
- Rebecca Gerstung – Niagara Frontier Chapter
- Jack Hilborn – At-Large

President Molloy nominated the above-named individuals to serve on the Executive Committee.

Mr. Jensen moved and Ms. Mather seconded a motion to accept this slate of candidates. Motion carried.

NRHS Historian

President Molloy reminded the Board that the Historian is an appointed office that is not an annual appointment, but when there is a change, the Board must approve the new candidate. Don Bishop has resigned, and Marjorie Williams Erich, North Florida Chapter, has volunteered to serve as the NRHS Historian. Dr. Ross moved and Mr. Bitzer seconded the motion to approve Ms. Erich as Historian. Motion carried.

Appointments

President Molloy announced the following annual appointments as service directors and committee chairs;

- Charles Williams – Editor, *NRHS News* and *NRHS Yearbook*
- Robert Ernst - Editor, *NRHS Telegraph*
- Joseph B. Williams, Esq. – Assistant General Counsel
- Robert Heavenrich – Comptroller
- Jerry Hardwich – Director of Membership Development

- Robert Ernst – Director of Membership Records
- James Lilly – Director of Internet Services
- Joseph Maloney, Jr. – Director of Membership Awards
- Richard Davidson, Jr. – Assistant Director of Membership Awards
- Douglas White – Project Manager for Office and Library Move
- Donald Maxwell – Director of Chapter Development
- Wesley Ross – Director of Operation Lifesaver
- David Baniewicz – Director of Emblem Sales
- Peggy Sweigart – Assistant Director of Emblem Sales
- Mitch Dakelman – Director of Media Services
- Barry Smith – Director of RailCamp Program
- Gary Yanko – Assistant Director of RailCamp Program
- Carl Jensen – National Convention Committee Chair
- Kenton Forest – Historic Plaque Committee Chair
- Jack Salt – Director of Railway Heritage Grants Program
- Stephen Wasby – Acting Director of Railway Heritage Grants Program
- Edward Fernau – Manager of the Alco Historic Photos Committee

President's Report

President Molloy thanked the Board for its confidence in re-electing the slate of officers. He likewise thanked the St. Louis Chapter, Al Weber and especially Eileen Weber for all their work in hosting this Board meeting.

Reports of National Officers, Service Directors, and Committee Chairs

Senior Vice President: Barry Smith reported that he is closely watching the dues renewal process this year, and it is going much smoother than it did last year. Both the at-large invoices and the chapters' invoices are now in the mail.

Secretary: Joe Maloney reported on the dedication of the ASL-100 at the Seashore Trolley Museum in Kennebunkport, ME, and the article that will appear in the *NRHS News*.

Historian: Greg Molloy summarized Marjorie Williams Erich's first effort to assemble and update the society's historical records. She is determining the details on all the society's Board meetings, such as location, date(s), host hotel, etc. She is starting work with the chapters with single digit numbers, i.e. Lancaster and Baltimore, to help fill in the gaps in the records from the local chapter records. Other projects will identify who has served in various capacities, the locations and dates of conventions, and other society history. Mr. Molloy encouraged Board members to help Ms. Erich with these efforts.

NRHS Railway Heritage Grants Program: Steve Wasby reminded the Board that the deadline for submitting applications for the 2010 grants program is April 29, 2010. The deadline is earlier this year because the 2010 convention dates are earlier this year.

Chapter Development: Don Maxwell was unable to attend this Board meeting due to his participating in the Collis P. Huntington Chapter's New River Train excursions. Wes

Ross reported on his behalf that there are several prospects underway for new chapters, and if anyone has any new prospects, please let Don Maxwell know about them.

NRHS Bulletin: Jeff Smith reported that the *NRHS Bulletin* remains on schedule for publishing a regular issue each calendar quarter. Jeff has the proofs for the Fall 2009 issue to review, so the issue should reach the members in late November, 2009. The proofs for the *NRHS Yearbook* should be ready in November, 2009, and the issue should reach the members in December 2009.

NRHS Telegraph: Bob Ernst reported that the submission date for the next *NRHS Telegraph* is November 13, 2009. Expect to see the *Telegraph* on a regular publication cycle of every two months.

NRHS Yearbook: Jeff Smith announced that reports for the 2010 *NRHS Yearbook* are due February 1, 2010. Instructions are going out in the next edition of the *NRHS Telegraph*, and will also be posted on the non-confidential side of the NRHS web site.

NRHS Initiatives

Web Site: Jeff Smith reported that the creative design portion of the project to improve the visual portions of the web browser is under contract and underway. Jeff will have samples to show the Board in January when this portion of the project is complete. Jeff is writing the specifications for the iMIS integration project, and expects to have that work under contract by January with an estimated launch date during the second quarter 2010.

Most further website product expansions require the NRHS to first decide on its business model and verification processes. Jeff expects this work to start in late-2010, with a projected completion in mid-2011.

NRHS Business Operations: Greg Molloy referred the Board to the National Activities Report. Instead of providing multiple reports from the officers and staff, those reports have been merged into a single report. The consolidated report also includes statistics on NRHS business volumes. (See Attachment 1) The Comptroller's report is included as a separate attachment. (See Attachment 9) There is also some supplemental information, such as the Administrative Calendar which will soon be expanded to cover 2010, and will be accessible from the web site. The calendar will serve as a checklist of what is due when and from whom. (See Attachment 2). There is also a report on the hours consumed at Fernley & Fernley (F&F), which has been converted from a report that is internal to F&F to make it readable for the Board. (See Attachment 3). NRHS Management monitors this report and conducts periodic reviews with F&F Management. Note that NRHS budget does not include overage fees that appear on this report. NRHS has taken full advantage of the free hours available up to 30 September 2009 to get some administrative systems fixed correctly rather than relying on patchwork fixes. Because of such end-of-year events as dues renewals and tracking, the hours consumed will likely be higher than the expected monthly average. NRHS Management will manage this closely with F&F Management. Al Weber questioned whether NRHS Management could renegotiate the contracts if we see the overages continuing, and the answer is yes if such a change is necessary.

RailCamp: Barry Smith reported that all four 2009 RailCamps were oversubscribed. There was some confusion on matching teen campers with the sponsoring chapters. The RailCamp team will change the Steamtown program by shortening the camp by one day, reducing the portions being done by the National Park Service Rangers, and strengthening the admission criteria. Nevada Northern has asked that they be treated the same as Steamtown. Barry is awaiting some budgeting information from Nevada Northern before NRHS can make this change. Barry will also send each chapter which has sponsored a camper in the past a letter that NRHS is holding a position for the chapter and asking for a commitment from the chapter by April 15, 2010.

The dates for the 2010 RailCamps are as follows:

- Teen at Steamtown – July 11-16, 2010
- Teen at Nevada Northern – August 2-8, 2010
- Adult (1) at Nevada Northern – June 14-20, 2010
- Adult (2) at Nevada Northern – September 6-12, 2010

Barry requested the NRHS legal department to obtain the needed insurance.

Staffing: President Molloy reminded the Board about several continuing staffing needs in the financial area and in developing policies. Refer to the Norwalk meeting minutes for the needed policies. Joe Williams volunteered to chair a committee develop and coordinate an investment policy after this meeting. President Molloy asked for additional volunteers. President Molloy also specifically asked for a Fundraising Manager, and a project manager for the Operations Manuals Policy Documentation – see the list from the Norwalk meeting.

Governance Study Committee: Committee Chair Bill Chapman reported that the committee's preliminary report was presented at the Saturday work session, and the Committee planned to meet after this Board meeting.

Unfinished Business

Executive Committee: President Molloy reported that the Executive Committee has not met since the Board meeting on August 14, 2009 in Duluth, MN

Dues Remittance for 2009: The data is included in the Membership Report for October 1, 2009. (See Attachment 4) The Board of Directors' vote allocation for 2010 was developed based on those numbers.

Dues Processing for 2010: The Membership Invoices are in the mail. We missed our targets by roughly two weeks due to having a new printing supplier who had many questions. NRHS Management felt it was better to incur some relatively short delays than to send out many errors. Barry Smith reported that the format of the invoice is not cast in stone. NRHS Management encourages any suggestions to improve the system and process.

Inactive Chapters: NRHS has reestablished contact with the Quebec Central Chapter. The leaders had moved, and Canada Postal service does not return undeliverable mail, so

NRHS had no idea about the chapter's real status. Their current management has asked that the chapter be temporarily suspended until it can completely reorganize. Dr. Ross moved and Mr. Weber seconded a motion that the Quebec Central Chapter be suspended until action from the chapter to reorganize itself. Motion carried.

New Business

NRHS Travel Policy: Mr. Chapman moved and Dr. Ross seconded a motion for the Board to approve the travel policy, as presented. Motion carried.

Budget for Fiscal Year 2010: Mr. Maloney moved and Mr. Ernst second a motion that the Board of Directors approve the proposed budget as presented by NRHS Management, with the following system changes to the NRHS finance operations and practices:

1. Commencing with the 2010 fiscal year, the *NRHS Bulletin* costs will be reported on a cash basis on the "budget versus actual" reports. At the end of each fiscal year, NRHS will prepare an estimate of the remaining cost required to complete the *NRHS Bulletin* for any current and previous issues not yet published. This will be reported as a liability on the Year End Balance Sheet.
2. Commencing on September 1, 2009, all contributory memberships will be recorded on a cash basis and booked as income in the month in which they are processed by the National Office.
3. Commencing in 2010, development work to create an interface between the new NRHS website and the iMIS database will be capitalized with a three year life, with depreciation to commence in 2010 on the current schedule. The 2010 investment in website design and brand image will continue to be treated as current year expenses.
4. Commencing with the 2010 fiscal year, NRHS will adopt a simplified chart of accounts using 110 entries. NRHS management is authorized to add or modify the chart of accounts as necessary to manage the business of the society in the future.
5. The President, be and hereby is authorized, to enter into a new or modified agreement with Fernley & Fernley to undertake the following duties:
 - a. Maintain NRHS bank accounts;
 - b. Perform daily expense and revenue accounting;
 - c. Prepare and distribute monthly financial statements to NRHS Management;
 - d. Assist in the development of the NRHS budget;
 - e. Code invoices for payment and obtain NRHS approval per agreed policy;
 - f. Coordinate year-end audit and tax preparation with the audit firm retained by the NRHS;

- g. Maintain financial records in appropriate accounting software;
- h. Perform monthly bank reconciliation for the NRHS checking account.

6. The NRHS legal department will bill up to 10 hours per month for non-litigation work, at the reduced rate of \$100.00 per hour. Hours above the 10 hour limit will continue to be pro bono contributions by the members of the legal department. Should the NRHS be involved in a suit, time spent on litigation will be the subject of appropriate retainer agreements with the counsel handling such matters. Out-of-pocket expenses of the members of the legal department will continue to be billed directly to the NRHS. All billing for legal services will be done through the auspices of Capehart Scatchard, P.A.

Two friendly amendments corrected wording and spelling errors. Much discussion ensued about why these changes were necessary, and the following amendments were made.

Mr. Bishop moved and Dr. Wasby seconded a motion to sever points 5 and 6 from this motion. Motion failed.

After more discussion, Mr. P. Molloy moved and Dr. Wasby seconded a motion to sever the six points from the motion on the budget. Motion carried.

Messrs. Maloney and Ernst concurred with separating the original motion into two parts.

After more discussion, Mr. Bishop moved and Mr. Boldrick seconded a motion to amend point six to change the maximum hours per month from ten to five. Motion failed.

The motion on the severed points from the original motion carried.

The Board considered the first portion of the motion to the proposed 2010 budget as presented. After some discussion about procedures, the following amendments were introduced.

Mr. Jensen moved and Ms. Mather seconded a motion to amend the proposed budget by increasing Budget Account Number 4400, Convention Income, from \$12,000 to \$27,000. This amendment assumes that the chapters sponsoring the 2010 and 2011 conventions will agree to charging conventioners a three percent service charge on the total order for convention tickets, including registration fees. After discussion, the motion carried

Mr. Bishop moved and Mr. Ernst seconded a motion to change Budget Account Number 6100, Public Relations and Advertising, from \$32,000 to \$17,000. After some discussion, the motion carried.

Dr. Ross moved and Mr. Boldrick seconded a motion to change Budget Account Number 9000, Grants and Donations, from \$25,000 to \$20,000. After some discussion, the motion failed.

Mr. Maloney moved and Mr. Weber seconded a motion to amend Budget Account Number 6000, Corporate, from \$7,000 to \$4,000. This motion assumes NRHS could

print and distribute the annual proxy notice for the annual membership via the *NRHS News* and a posting on the NRHS website, and to strictly adhere to not printing handouts for the Board of Directors meetings. The only authorized printing would be the notice of the annual membership meeting to family members who do not receive the *NRHS News* in their own names. After discussion, the motion carried.

Mr. Weber moved and Ms. Mather seconded a motion to authorize the President to reduce specific budget accounts by \$5,000 by scheduling the Regional Vice Presidents' meeting on Friday afternoon or evening of the board meeting weekend, not reimbursing the Regional Vice Presidents for one night of their hotel stay, supply NRHS staff with generic letterhead only, eliminate printing of business cards for NRHS staff, and dropping the distribution of NRHS membership pins to new members. After extensive discussion, the motion carried.

Mr. Pahriss questioned the costs NRHS incurs in printing the *NRHS Yearbook*. Jeff Smith outlined the processes to edit, print and distribute the *NRHS Yearbook*, and estimated their associated costs to be roughly \$39,000. Mr. Pahriss moved and Mr. Boldrick seconded a motion to drop the *NRHS Yearbook* effective in 2010. President Molloy pointed out that NRHS had stayed away from cutting costs by eliminating or substantially reducing membership services. Mr. P. Molloy moved and Mr. Graham seconded a motion to amend the budget and distribute the *NRHS Yearbook* electronically on the website. Jeff Smith outlined the technical hurdles to deliver the *NRHS Yearbook* via the website. The motion to amend failed.

Mr. Jensen moved and Mr. Pahriss seconded a motion to substitute by reducing Budget Account Number 5200, Bulletin, from \$180,000 to \$141,000. Mr. Bishop moved and Dr. Wasby seconded a motion to amend by substitution to reduce Budget Account Number 5200, Bulletin, from \$180,000 to \$170,000. Motion to substitute failed.

On a vote on the Jensen – Pahriss motion to substitute, the president was unable to determine if the motion carried or failed. The President declared a division of the house. The Secretary conducted a roll call vote on the substitute motion with 77 votes for the substitute motion and 47 votes against the motion. The motion to substitute carried.

The Board then took up the main motion on the 2010 budget as amended above. Mr. Bishop moved and Mr. Burks seconded an amending motion to eliminate the January 2010 Board meeting in Charleston, SC. After some discussion, Messrs. Bishop and Burks withdrew their amendment. The Board then considered the 2010 budget as amended, and the motion carried.

Date and Time of Board Meeting in Scranton, PA: NRHS Management proposes the Board meeting on Friday, June 25, 2010 be conducted on Friday morning as was done in Duluth. Board consensus was that NRHS Management should work this issue internally.

National Convention Policy: Mr. Jensen moved and Ms. Mather seconded the following motion;

“Amend the National Convention Policy, which was adopted July 4, 2003, to change or permit the following.

1. A 3% service charge on total orders for convention tickets, including registration fees, will be collected and proceeds paid directly to the National Treasurer. Funds so collected will not be reported as convention income for purposes of calculating the split between the chapter and the national organization.

2. The changes will not be effective for 2010 and 2011 unless each host chapter agrees to collect such charges for 2010 and 2011 independently and in writing not later than December 31, 2009.”

After discussions, the motion carried.

Contracts: President Molloy advised the Board that on October 26, 2009, he would issue a directive governing NRHS contracts, and that copies of all contracts would be filed with the NRHS legal department.

Dr. Wasby moved and Mr. Flinn seconded a motion to dispense with Items 13 and 14 on the agenda. The motion failed.

Convention Reports

2009, Duluth, MN – Carl Jensen introduced 2009 convention chair John Goodman and thanked him for his tireless efforts in carrying off a successful convention on a short notice. Mr. Goodman projected a cash surplus of between \$7,000 and \$8,000.

2010, Scranton, PA – Tim O’Malley reported that the “Endless Mountain Rails” convention will take place June 22-26, 2010. The revised preregistration rate is \$25 until December 31, 2009; after that, the rate goes to \$30. Anyone who preregisters will receive convention information 30 days prior to the public release. The two convention hotels are the Radisson Lackawanna Station (where the banquet will be held) and the Scranton Hilton. The local railroads are cooperating with the convention committee in planning convention events, and the committee expects contracts signed by the end of November. The revised preregistration form is attached. (See Attachment 5) The convention website has had about 4500 hits and the Chapter has received 230 registrations. Expect the registration booklet to be mailed by the end of January 2010.

2011, Tacoma, WA – Ed Berntsen was unable to attend this meeting. Mr. Jensen reported that the Tacoma committee is selecting the host hotel, and will sign contracts within the next month.

2012 and beyond – The National Convention Committee has received several expressions of interest and will follow up on those ideas. Other expressions of interest are still welcome. Any Chapters interested in hosting a NRHS convention are encouraged to contact Carl Jensen, John Goodman, Ed Graham, Mia Mather or Joe Williams.

Future Board of Directors Meetings

Mr. Bob Bitzer presented the list of known future sites and dates for Board of Directors meeting.

Winter 2010, Charleston, SC (January 9-10, 2010) – Charleston Chapter will host the meeting in Charleston, SC, January 9-10, 2010. A flyer is available at the registration table (Attachment 6) Mr. Bitzer encouraged Board members to make their hotel reservations as soon as possible.

Spring 2010, Huntington, WV (April 8-11, 2010) – Wes Ross discussed the Spring 2010 meeting. There will be a trip on Thursday, April 8 on the Hocking Valley RR. The hotel will be the Pullman Plaza Hotel. Program events include a tour of the CSX locomotive shop, the Chapter museum, screening of historic films and museum tours (Attachment 7). Attendees arriving by rail can use the AMTRAK Cardinal. The Board meeting will be on Saturday, and not the traditional time on Sunday in order to accommodate the AMTRAK Cardinal and a Sunday rail trip to the Greenbrier resort.

Fall 2010, Lancaster, PA (November 4-7, 2010) – Harold Shaak left a flyer about the Fall Board meeting. The committee is working on repeating a trip on the East Broad Top RR that would mirror an early Board meeting trip from the 1930s, as part of the society's 75th anniversary celebrations. (See attachment 8).

2011 and beyond – Bob asked Board members to propose suggestions or bids for the Spring and Fall 2011 Board meetings.

Benediction Barry Smith led the board in a closing blessing.

Adjournment

Mr. Weber moved and Dr. Ross seconded a motion to adjourn. The motion carried. The meeting adjourned at 1:28 pm. CDT.

Respectfully Submitted



JOSEPH C. MALONEY, JR.
NRHS Secretary

Appendix A**National Directors and Alternate Directors Present for the
October 25, 2009 NRHS Board of Directors Meeting**

Name	NRHS Affiliation	Position	Votes
Del Kittendorf	Atlanta	Alternate Director	4
William Chapman	At-Large Member	National Director	3
Jack Hilborn	At-Large Member	National Director	3
Donald C. Winter	At-Large Member	National Director	3
Christine Winter	At-Large Member	Alternate Director	2
Jeffrey S. Smith	At-Large Member	National Director	2
Joseph C. Maloney, Jr.	Baltimore	Alternate Director	4
Howard M. Walker	Blackhawk	National Director	2
Neil Baerman	Bluewater Michigan	National Director	4
Stephen L. Wasby	Cape Cod	National Director	2
W. Yancey Ellis	Carolina Clinchfield	National Director	3
Al Weber	Central Florida	Alternate Director	2
Edward F. Graham	Central Coast	National Director	5
Ronald L. Vile	Central New York	National Director	3
John P. Ansell	Central Oklahoma	National Director	2
Arthur E. Giardino	Charleston	National Director	1
Roy Jackson	Chicago	National Director	3
Al Weber	Chicago & Illinois Midland	Alternate Director	2
William Scott Andes	Cincinnati	National Director	3
Shirley Ross	Collis P. Huntington	Alternate Director	4
David G. Flinn	Cornell	Alternate Director	2
Barry O. Smith	Cumberland Valley	National Director	2
Harla Lazur	Gulf Curve	National Director	1
Thomas R. Moss	Intermountain	National Director	3
John DeRoo	Kansas City	Alternate Director	2
Wesley F. Ross	Kentucky Central	National Director	1
Timothy E. O'Malley	Lackawanna & Wyoming Valley	National Director	3
Harold L. Shaak	Lancaster	National Director	4
Mark Lazur	Leatherstocking	National Director	1
Wesley F. Ross	Louisville	Alternate Director	2
Samuel J. Boldrick	Miami	National Director	1
Mia Mather	New York	National Director	2
Rebecca A. Gerstung	Niagara Frontier	National Director	3
G. Patrick Molloy	North Alabama	National Director	2
Marjorie W. Erich	North Florida	National Director	1
Claude Doane	North Texas	Alternate Director	2
Al Weber	North Western Illinois	Alternate Director	2
William W. Dredge	Northstar	National Director	2
Nelson K. Burks	Old Dominion	National Director	3
Robert Freeman	Old Smoky	National Director	1

Robert J. Ernest	Overland	Alternate Director	1
Richard Davidson, Jr.	Potomac	National Director	3
John D. Sweigart	Pottstown & Reading	National Director	2
Al Weber	Red River Valley	Alternate Director	1
Carl S. Jensen	Roanoke	National Director	3
Al Weber	Saint Louis	National Director	4
David G. Flinn	Susquehanna Valley	Alternate Director	1
Donald F. Bishop	Ulster & Delaware	National Director	2
Mark Lazur	Utica & Mohawk Valley	National Director	1
Ralph R. Bitzer	Washington DC	National Director	4
Jim Pahr	Watauga Valley	National Director	3
Frederick Ciocciola	West Jersey	National Director	3
David G. Flinn	Western Connecticut	Alternate Director	2
Wallace H. Henderson	Western Kentucky	National Director	2
Ronald Vile	Wiregrass Heritage	Alternate Director	1
Steven L. Wasby	Yaquina Pacific	Alternate Director	2
		Votes Present	135

National Officers, Staff, Regional Vice Presidents,
Members and Guests Present for the
October 25, 2009 NRHS Board of Directors Meeting

Carol Baerman	Bluewater Michigan	Member
Donna Vile	Central New York	Guest
David Baniewicz	Chicago	Director, Emblem Sales Director, Membership Records & NRHS Telegraph Editor
Robert Ernst	Chicago	President
Gregory P. Molloy	Cincinnati Fernley & Fernley Account Manager	Member
Kristen Olszewski	New York	Asst. General Counsel
Joseph B. Williams	Northstar	Member
John H. Goodman	Saint Louis	Member
Albert L. Howe	Saint Louis	Member
Steven Siegerest	Tri-State	General Counsel
John Fiorilla		