



Joseph C. Maloney, Jr.
Secretary

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**Meeting Minutes
NRHS Board of Directors
Radisson Harborview Hotel, Duluth, MN
Friday, August 14, 2009**

Pursuant to notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Radisson Harborview Hotel in Duluth, MN, on Friday, August 14, 2009.

Call to Order

President Gregory Molloy called the meeting to order at 8:30 a.m. CDT.

Invocation

Rev. Howard Walker led the Directors in an invocation, and recognized the recent of passing Greg Leidheiser, the National Director of the Bluewater Michigan Chapter

Roll Call

Secretary Joseph C. Maloney, Jr. explained the process for taking attendance at the meeting. Each National Director obtained an envelope with attendance cards before the meeting began.

National Directors Requiring Dues Renewal

Mr. Maloney informed the Board that there were no directors present who had not paid NRHS dues in 2009.

Newly Elected Directors

Since the previous Board of Directors meeting in Norwalk, CT on April 19, 2009, the Central Texas Chapter nominated Mr. C. E. "Pat" Olsen as National Director.

Mr. Berntsen moved and Ms. Mather seconded a motion that the Board seat Mr. Olsen to fill the vacant position for the Central Texas Chapter. Motion carried.

Alternate National Directors

The following Chapters appointed Alternate National Directors for this meeting:

- Bluewater Michigan - Roger D. Webster
- Chicago - Larry Klingbeil
- Greenville - Thomas Hill
- Gulf Coast - Wilson E. (Bill) Willits
- Harrisburg - Joseph R. Heffron

- Inland Empire – John Simanton
- Japan - Shigemoto Miyazaki
- Midwest - Jim Arcaro
- Philadelphia - Sheila Dorr
- Tacoma - Edward Berntsen
- Western Connecticut - James Mescher
- Wilmington - Steve Barry

Dr. Ross moved and Mr. Weber seconded a motion to seat alternate directors for this meeting. Motion carried.

Voting Directors

The list of voting Directors, National Officers, Service Directors, Members, and Guests in attendance is Appendix A.

At this meeting, 60 National Directors, At Large National Directors, and Alternate National Directors attended from 56 Chapters and the At Large members. Including officers, regional vice presidents, members and guests, 84 persons attended the meeting. There were a total of 146 weighted votes in attendance, meaning there was a quorum in attendance.

Confidentiality and Conflict of Interest Agreements

No Directors announced conflicts of interest.

Request for a New Chapter

President Molloy announced that NRHS has received no new chapter charter applications. Several applications are in process.

Mr. Molloy and Mr. Ed Graham, Pacific Region Vice President, presented the signed charter for the Japan Chapter to Mr. Shigemoto Miyazaki, who thanked the board for its action.

Approval of Minutes

Jim Pahrns provided one correction to the draft minutes; on page 9, delete “After an explanation of the parliamentary procedure in moving the previous question, Mr. Duminiak withdrew his second. Mr. Maxwell seconded the motion.” to read “After an explanation of the parliamentary procedure, Mr. Pahrns withdrew his second. Mr. Maxwell then seconded the motion.”

Mr. Weber moved and Mr. Zullig seconded a motion to accept the minutes as corrected. The motion carried.

President's Report

President Molloy reviewed the agenda with the board. Item 9b will be expanded to discuss financial topics and needed work. Item 7 will be expanded to discuss several items concerning association management and Fernley & Fernley contractor support.

President Molloy yielded the podium to the Heritage Grants Committee, who announced the recipients of the NRHS Railway Heritage Grants for 2009. NRHS awarded ten grants worth a total of \$40,000, three of them awarded to NRHS chapters. The 2009 recipients are:

- **Alexander Chapter NRHS**, Hickory, NC - **\$4,500** for purchase of the necessary materials (wood, steel, and fittings) to restore a newly acquired narrow gauge boxcar that belonged to East Tennessee & Western North Carolina Railroad to ensure that the car is both restored accurately and preserved for future generations.
- **Colfax Railroad Museum**, Colfax, WI - **\$2,900** for the acquisition, fabrication, and installation of replacement truck bolsters, drawbars, brake rigging and roofing on an 1885 Omaha Route mail car #301.
- **Friends of the Valley Railroad**, Centerbrook, CT - **\$3,850** for the acquisition of and/or fabrication of interior cab components for a 1941 Heavy 0-6-0T Porter steam locomotive which serve as a static, educational display at the Essex Steam Train.
- **Lackawanna & Wyoming Valley Chapter NRHS**, Scranton, PA - **\$4,500** for the purchase of the last order of rivets, and their installation, to complete the boiler and firebox repairs of Boston & Maine locomotive 3713, a joint venture of the chapter and the National Park Service Steamtown Historic Site.
- **New England Electric Railway Historical Society**, Kennebunkport, ME - **\$4,500** for restoration purposes and education purposes related to the Seashore Trolley Museum's 1906 Atlantic Shore Line Railway wooden electric locomotive No. 100 (ASL-100).
- **Northwestern Pacific Railroad Historical Society**, Santa Rosa, CA - **\$4,500** for transportation of Central Pacific Railroad coach 29/Northwestern Pacific Railroad (NWP) coach 123, built by Watson in 1861, to Petaluma, CA for restoration as an historically correct working railroad coach. Surplus funds will be allocated to purchase and overhaul two appropriate wood-beam standard gauge passenger trucks for this coach.
- **The Northwest Railway Museum**, Snoqualmie, WA - **\$4,500** for the preparation of an historic first generation diesel-electric locomotive for permanent exhibit, including elements of rehabilitation and restoration, and production of an exhibit sign.

- **Friends of the Tehachapi Depot**, Tehachapi, CA - **\$4,500** for the restoration and refurbishment of the historic railroad signals, structural artifacts representing a portion of the Bill Stokoe Collection. The signals were purchased by the City of Tehachapi, from the family of former UPRR Signal Supervisor Bill Stokoe.
- **Truckee Donner Railroad Society**, Truckee, CA - **\$4,250** for the weatherization and stabilization of the paint on a recently received Pullman to weatherproof the roof and remove rust on its sides so that the car can undergo restoration.
- **Watauga Valley Chapter NRHS**, Johnson City, TN - **\$2,000** for the restoration of the interior of the former Southern Railway GPM Crescent Harbor lounge/sleeper, including removal of interior debris, preparation for painting, and painting of the car's interior.

For further details, refer to the NRHS web site.

President Molloy reminded the board that NRHS is relying on electronic distribution for the corporate materials being discussed. This includes the draft minutes, the audit report for 2008, and the Governance Study Committee status report.

President Molloy introduced Ms. Kristen Olszewski, from Fernley & Fernley who has replaced Christina Rockwell as Fernley & Fernley's account manager for NRHS.

President Molloy reminded the board that NRHS is now preparing for the 2010 dues renewal process.

President Molloy announced that NRHS will soon receive some major bequests from multiple donors. Those bequests could total more than \$200,000.

Mr. Molloy announced two items discussed at the Norwalk, CT meeting are not yet ready for this meeting. There was not sufficient time to draft and send a policy updating the travel and reimbursement policy to the board members. Likewise, the officers could not plan a session to train board members to review the financial reports. The officers would instead like to make the system easier to understand.

Mr. Molloy announced that Hamman Miller, Beauchamp Deeble, Inc. donated \$1,938 to the NRHS. HMBD sent a report on the status of the NRHS-endorsed insurance program (See Attachment 1).

Reports of National Officers, Service Directors, and Committee Chairs

There were no reports from the Senior Vice President and Secretary.

Jeff Smith, NRHS Bulletin Editor, was unable to attend this meeting due to work schedule conflicts. See attachment 2 for his reports on the status of the *NRHS Yearbook*, the remaining 2009 issues of the *NRHS Bulletin*, and the NRHS Web Site upgrade project. The *NRHS Bulletin* remains on schedule for a regular issue each calendar quarter.

Wes Ross and Don Maxwell reported that chapter development is focusing on potential new chapters in Murphy, NC; Painesville, OH; Gorham, NH; and Pelican, NY.

Walter Zullig outlined the latest developments on railroad photography. SEPTA has new regulations which Mr. Zullig finds commendable - just avoid using flash and tripods on platforms. MARTA is not enforcing their prohibitions, but the new policy has not yet appeared. Maryland MTA still has not come around to allowing photography. Amtrak has not yet issued new guidelines, with the latest timetable showing warnings that threaten photographers with arrest and confiscation of equipment. The next timetable is supposed to have clearer guidance. There may also be new problems with CSX systemwide.

John Fiorilla, General Counsel, addressed insurance NRHS obtained for the convention and RailCamp programs, and the bequests of which NRHS has recently been notified. Mr. Fiorilla also reported that Joe Williams, Assistant General Counsel, is working on whether NRHS should remain incorporated in the State of Maryland, or reincorporate elsewhere, and hopes to complete a recommendation for the Board by October 2009 for the St. Peters meeting.

Dave Baniewicz reported on Emblem Sales and the current specials for the convention attendees.

NRHS Initiatives

RailCamp: Barry Smith reviewed the financial results for 2008 RailCamp program. The two teen programs and one adult program were as follows:

The RailCamp Program at Steamtown produced income of \$19,841 compared with expenses of \$22,533.01. The expenses exceeded revenue by \$2,719.01. At the Nevada Northern Railway Museum, the adult program and the teen program produced income of \$23,804.89 compared with expenses of \$22,643.06. The excess of income over expenditures was \$1,161.83 which the NRHS will split with Nevada Northern Railway Museum.

For 2009, we had 25 teen campers at Steamtown, 12 at Nevada Northern, and 13 adults at Nevada Northern in June. For September, we have an additional 12 adults for a second camp at Nevada Northern.

The RailCamp team is considering changing the Steamtown program by shortening the camp by one day, reducing the portions being done by the National Park Service Rangers, and strengthening the admission criteria. Nevada Northern has asked that they be treated the same as Steamtown. Dr. Smith said the Board should expect a proposal at the meeting in October. Barry will also send each chapter which has sponsored a camper in the past a letter that NRHS is holding a position for the chapter and asking for a commitment from the chapter by January 15, 2010.

Staffing: President Molloy announced that Steve Wasby resigned as the co-chair of the Governance Study Committee. Bill Chapman will continue as the Chair of the committee. Mr. Molloy also announced that Joe Heffron has retired as Chair of the

Finance Committee after over 20 years of service in various financial capacities, and he thanked Mr. Heffron for his service.

Governance Study Committee: Committee Chair Bill Chapman reported that the committee has sent three reports to Board members electronically for review. Chapman reminded the Board that it will decide the future governance structure of the NRHS. Mr. Chapman hopes for a formal report and maybe some recommendations for the Board by the meeting in October. Jim Pahrts recommended that portions of the committee's report materials concerning the relationships between NRHS and its chapters be considered open to the NRHS membership. President Molloy and Mr. Chapman confirmed that those materials not confidential since they do not involve future Board actions.

Library: Doug White showed photos of the library collections at the National Library Relocations (NLR) facility in Three Rivers, MA. Doug reported that he had applied for a National Park Service "Save Americas Treasures" grant for the NRHS Library, but it is outside their eligibility criteria. Doug has two volunteer members for the Library Committee, and is looking for two more volunteers interested in library management and grant applications. He has identified an appraiser for the collection, and is awaiting a schedule. The committee has received a proposal for cataloging the collection that several Regional Vice Presidents (RVP) also saw last April during their visit to NLR, but has not yet reviewed it in detail. That catalog could provide researchers a better means to access the collection. Finally, despite rumors to the contrary, the NRHS does, in fact, have access to the library collections while being stored at the NLR facility in Three Rivers, MA.

Unfinished Business

NRHS Relationship with Fernley & Fernley (F&F): President Molloy discussed on recent changes with F&F. Managers from NRHS and Fernley & Fernley have continued to monitor the quality of our work. Our general assessment is that the primary tasks are being performed per the contracts. However, too many annoying problems have persisted, including long lag time to respond to phone calls and e-mail, occasional lost mail and checks and difficulty completing special tasks and non-standard work. Likewise, status reporting was slow on tracking of hours consumption and resolution of reported problems. The hours spent on NRHS work have been tracking above our contracts. There are many causes for these problems, both within NRHS and F&F. NRHS has worked with F&F management, who made several incremental changes to improve operations. These included:

1. Working with NRHS management to identify specific problems as well as the dates of requests not answered.
2. F&F first put additional staffing on our account but by itself, it did not solve the NRHS problem.
3. F&F began refocusing their support of NRHS from project management of a new account to providing ongoing association management support.

4. We experienced some improvements, but there were still delays and outages, especially on the periphery.
5. F&F then proposed in general terms that they make staffing changes on our account, and NRHS management indicated we had no objection to their direction. F&F assigned NRHS account to Kristen Olszewski, and Kate Marlys as the assistant manager. Both have multiple years experience at F&F dealing with clients. Christina Rockwell is no longer associated with the NRHS account.
6. F&F proposed and NRHS accepted that F&F will waive contract fees for excess hours through September 30, 2009, and will waive fees for training and review of administrative procedures associated with the NRHS account. This is worth approximately \$30,000 in savings and cost avoidance to NRHS.

NRHS and F&F are committed to a mutually beneficial partnership, while working to improve services while controlling hours and costs. This is very recent news, and NRHS has been focusing on such issues as changing signature cards, getting ready for the convention, getting ready for the Board and annual membership meetings, and laying the groundwork for the 2010 dues bills.

Now, we are shifting attention to thoroughly reviewing NRHS administrative procedures and documentation. With the new F&F personnel, we are going to ensure we have the right instructions and procedures, and get them into place. In addition, we are preparing for the Fall 2009 meeting and the annual elections.

From all this, we expect:

1. Better documentation and control procedures
2. Fewer loose ends and annoyances
3. May continue to adjust the scope of work at F&F
4. Tighter control of hours expended with an improved reporting system
5. Clearer identification of problems and causes

We expect a better level of service, more visible to NRHS members and chapters. We need to better control the dues renewal process, by conducting the process within a prescribed time frame less than 12-13 months. NRHS will be paying F&F for the problems we cause by doing things wrong. We will likewise have to work more on managing priorities, and NRHS will support F&F management in setting the priorities for the society.

Steve Wasby said he remains concerned about not having specific performance standards in the contracts. He remains concerned about the two contracts not expiring on the same day. He is still looking for answers about what F&F has charged the NRHS for which types of work performed. President Molloy addressed these points, pointing out that we are working the improvements to stay in touch with both organizations' satisfaction

levels without tracking specific numerical metrics, and incurring the costs associated with that type of new work. For the past several months, we have focused on fixing the operating problems rather than documenting the failures. We would like at least a year of experience in the new paradigm before negotiating contract changes to work scope.

President Molloy introduced Ms. Kristen Olszewski from F&F. Ms. Olszewski explained that F&F has several other departments handling various aspects of NRHS work, and to use the info@nrhs.com address in sending inputs to Fernley & Fernley. Kate Marlys and she will get that work to other departments as needed. The 2010 dues processing cycle starts soon. F&F will send the chapter information spreadsheets by 31 August 2009, and wants the responses back from the chapters by 21 September 2009. F&F will make the needed changes, and expects to release the 2010 dues invoices by 5 October 2010. The printer will mail out the 2010 dues invoices on 1 October 2010. The chapters will return renewals using last year's procedures to info@nrhs.com. See attachment 3 for the detailed schedules. The schedule and manual will be electronically sent to the chapters' Electronic Billing Contacts and one or two additional contacts named by the chapters by 31 August 2009. Each separate spreadsheet returned by a chapter will need a separate check. If a chapter finishes a spreadsheet in advance of the required due date, then please send it in early rather than waiting for the required due date. For the overseas chapters, we send the invoices and cards directly to the chapters, rather than the individual members.

Many other staff activities, as well as the Regional Vice Presidents' reports and National Activities reports and are included in the handout package (See Attachments 4 - 15).

Executive Committee President Molloy reported that the Executive Committee met via email conference on 21-22 June 2009 to discuss the proposal from the Charleston Chapter to host the Winter 2010 Board meeting in Charleston, SC. The Executive Committee approved the proposal with Mr. Bitzer abstaining because of his role as coordinator for Board meetings.

New Business

Nominations of Elected Officers for 2010 Rick Davidson, along with Nelson Burks and Jim Pahriss, provided the list of candidates for NRHS offices in 2010 (see attachment 16). Robert Terhune is retiring as Southwest Regional Vice President; Claude Doane has volunteered to run as his replacement. Steven Zayac has declined to run as the Great Lakes Regional Vice President; we have no candidate to replace Mr. Zayac. Nominations are open until 10 September 2010, and must be filed in writing to the Secretary.

Audit Report for 2008 The final report was distributed electronically to the Board ahead of this meeting. No vote is required to approve the report, and NRHS management is addressing the findings. A vote is required to acknowledge that the Board has received the report. Dr. Ross so moved, Steve Barry seconded – the motion passed.

Need for Audit Committee & Other Finance Issues President Molloy provided a briefing on various financial situations issues the NRHS is facing. The headlines start with Joe Heffron asking to step down as Chair of the Finance Committee, after having

served in various financial capacities for more than 20 years. The Board recognized his long service with a long round of applause.

During the 2008 audit, our outside auditors raised several concerns about aspects of our financial systems and recordkeeping. From those concerns, we consulted with our own financial people, and have moved the bank reconciliation process to the F&F accounting department. The auditors see this as a smart move, rather than continuing the process from remote locations apart from where the work is done.

We have some major bequests coming from multiple estates.

Joe Heffron is stepping down at a time when we have significant financial work ahead that needs some key volunteers.

The budget preparation for 2010 must begin within the next few weeks to be ready for the fall Board meeting. Everyone who manages a cost center in the budget needs to project their 2010 requirements now to get the process started.

We need trained, experienced financial people to act as resources and provide consulting on our financial systems. We will also need a contact for the audit process in 2010.

NRHS needs to take a serious look at our accounting systems, to secure and simplify the financial data, and to no longer keep the NRHS financial data on an individual's personal computer. The audit report identified the need to clean up the audit trail. The auditors are likewise concerned about some of our data accuracy.

We have one of the biggest and most complex system of accounting codes the audit firm has ever encountered. Many much larger businesses are successfully operated with slightly more half the number of accounts in the NRHS system.

We need to complete the revision of the NRHS Travel and Reimbursement Policy, which we will take up at the fall meeting. It will be a policy document, without the administrative details that would be delegated to NRHS Management. We need to make a decision on mileage reimbursement, which may not be the US Government limits for non-profit organizations. We have flexibility with this policy, so NRHS must decide which option to choose. Similarly, we need to document the policy that only specific paid employees are reimbursed for attending board meetings.

The auditors suggest creating an internal audit committee, which can do some of the review and cleanup of the records before they go out for audit rather than paying the auditors to do that work for us. The new IRS Form 990 requires us to indicate whether or not we perform such a due diligence step .

Next, NRHS needs a clear investment policy. We have too much money sitting in cash accounts, which currently earn next to nothing. In fact, we may be close to a point where banks start charging us for storing cash in their vaults. We need a board-approved policy addressing how to best invest NRHS moneys.

NRHS, like many other organizations, has a declining traditional membership base. With the internet, and other technology, we need to look at other ways to build in non-traditional ways. Our main revenue source is membership dues, but we cannot sustain ourselves with our expenses very long mainly relying on dues. We need to plan how NRHS will be financially viable with a 10,000 member or less base.

We need to develop the organizational memberships that we authorized in 2005. There are various levels, ranging from small clubs to larger corporations.

Next year, we will have the platforms in place to market the society through the web site. We desperately need a marketing plan to best capture these markets.

President Molloy discussed the heritage film preservation, and pointed out that railfans need to have a will, and remember NRHS in those wills. General Counsel is working on standard will clauses. Railroad film heritage is in danger because railfans believe they are immortal, and will be around in great health to describe what appears on those films. Without steps to preserve these collections, those images are likely to wind up in landfills since surviving relatives and friends likely have no idea of their historical value. The survivors will likely have no clue about what was filmed or photographed. Ultimately, we will need to finance paid staffing for archiving and saving many still images and motion pictures.

Likewise, for the print libraries, we are developing specifications to catalog the collections and to find a permanent home for those collections. That will require both operating and capital funding.

We have staffing needs, requiring trained and experienced people. The skills we need are:

1. Accounting (Trained Managers)
2. Financial Management
3. Fundraising Manager
4. Grant Writing

We need a good mix of volunteers as well as paid services. F&F bills us at \$60 per hour today for work above our current contract scope. For outside financial help, we could spend \$100-150 per hour at current rates. We need the board members to actively look at their chapters' and constituencies' memberships to find and identify these people – NOW!

If we have to go with paid services, then we will need to find the funding from non-traditional funding sources.

A board member suggested the NRHS publications have meaty articles outlining the NRHS' financial and staffing needs. Without capturing the technology, we might not survive.

Withdrawal of Chapter Charters After a full year of effort with the various NRHS chapters, NRHS Management identified the following remaining inactive chapters, and had some recommendations.

Northwoods Chapter has not sent us any renewals for 2009. They have had no communications with anyone, including the RVP, so we believe they have ceased to exist. Mr. Weber moved and Mr. Durr seconded a motion that NRHS withdraw the charter of the Northwoods Chapter. Motion passed.

Central South Carolina Chapter has not sent us any renewals for 2009. They have had no communications with anyone, including the RVP, so we believe they have ceased to exist. Mr. Dyer moved and Mr. Maxwell seconded a motion that NRHS withdraw the charter of the Central South Carolina Chapter. Motion passed.

Cornhusker Chapter has sent in renewals for four people for 2009, which is insufficient to restore the chapter to active status. The Regional Vice President has attempted to contact the chapter to no avail. There is no known plan for the chapter to continue since the only people who did communicate in the past with NRHS are no longer NRHS members. Mr. Davidson moved and Mr. White seconded a motion that NRHS withdraw the charter of the Cornhusker Chapter. Motion passed.

Quebec Central Chapter has not yet sent in renewals for 2009, but they have recently said they are trying to get their renewals in to F&F. President Molloy recommended we defer action until the fall meeting, if necessary.

Bradford Ohio Chapter has one member, and one of their (former) officers has stated that the chapter is not interested in being part of a national organization, except for applying for grants for their local museum. Dr. Ross moved and Mr. Zullig seconded a motion that NRHS withdraw the charter of the Bradford Ohio Chapter. Motion passed.

Enid Chapter has three members, and we have communicated with a member who reports that the officers decided to disaffiliate themselves from the NRHS. We have had no communications with the officers, despite repeated attempts. Mr. Davidson moved and Mr. Bitzer seconded a motion that NRHS withdraw the charter of the Enid Chapter. Motion passed.

Southern Nevada Chapter contacted NRHS to formally announce that they were disbanding. They sent NRHS an unrestricted donation from their treasury and asked us to convert their members to at-large status. Mr. Maxwell moved and Mr. Pahriss seconded a motion that NRHS withdraw the charter of the Southern Nevada Chapter. Motion passed.

If any organization comes forward from a disbanded chapter with a viable plan, they may be reinstated, as has happened several times in NRHS history.

Railcamp Dates for 2010 Barry Smith provided the tentative dates for the 2010. The Railcamp sessions for teens will be July 11 – 17 at Steamtown, and August 2- 8 at Nevada Northern. Adult Railcamp sessions will be June 14 – 20 and September 6-12 at Nevada Northern.

Convention Reports

2008, Fort Worth, TX – Carl Jensen reported the audit for the convention has been completed, and the convention brought in \$15,020 for the NRHS. (See attachment 12)

2009, Duluth, MN – Carl Jensen introduced 2009 convention chair John Goodman who said he hopes we are enjoying our stay, and that NRHS is apparently bringing hot weather wherever we have a convention. We have approximately 610 attendees at the convention. We have filled the Radisson and met room projections at the Holiday Inn. Mr. Jensen thanked Mr. Goodman for his tireless efforts in carrying off a successful convention on a short notice of slightly more than one year.

2010, Scranton, PA – Tim O'Malley reported that the "Endless Mountain Rails" convention will take place June 22-26, 2010. Preregistration has gone well this week, and will be available tomorrow on the Grand Rapids, MN trip. If you preregister, you will receive a 2010 calendar from the Lackawanna & Wyoming Valley Chapter. There have been over 3200 hits on the "endlessmountainrails" web site. The two convention hotels are the Radisson Lackawanna (where the banquet will be held) and the Scranton Hilton. The local railroads are cooperating with the convention committee in planning convention events. (See attachment 13)

2011, Tacoma, WA – Ed Berntsen presented a proposal for the Tacoma Chapter to host the NRHS for its 2011 convention in Tacoma, WA, June 20-26, 2011 (see attachment 14). Tacoma was the original end of the Northern Pacific Railroad and Milwaukee Road. Ten Amtrak pass through Tacoma daily. There are new electric trolley operations in Seattle and Tacoma, and several steamers may be operating nearby. Mr. Jensen moved and Mr. Durr seconded a motion to accept the Tacoma Chapter's bid to host the 2011 convention in Tacoma, WA. Motion passed.

2012 and beyond – The National Convention Committee has received several expressions of interest and will follow up on those ideas. Other expressions of interest are still welcome. Any Chapters interested in hosting a NRHS convention can contact Carl Jensen, John Goodman, Ed Graham, Mia Mather or Joe Williams.

Future Board of Directors Meetings

Mr. Bob Bitzer presented the list of known future sites and dates for Board of Directors meeting. Materials are out for the St. Peters, MO meeting this fall.

Fall 2009, St. Peters, MO (October 22-25, 2009) – Al Weber reported that the hotel is the Holiday Inn in St. Peters, and they are now accepting reservations. Flyers are out detailing the events. The participants arriving by rail can take AMTRAK to St. Louis, use the light rail to the airport, then use a hotel shuttle van, or take a taxicab. Agenda items include a Union Pacific RR car shops tour in Desoto, MO, the Saturday Board work session and banquet. The Board meeting starts at 8:30 am on Sunday.

Winter 2010 – Charleston Chapter will host the meeting in Charleston, SC January 9-10, 2010. Preliminary information was distributed at this meeting (see attachment 7).

Spring 2010, Huntington, WV (April 8-11, 2010) – Don Maxwell had no new information than what he had reported at the Winter 2009 board meeting. The hotel will be the Pullman Plaza Hotel. Program events include a tour of the CSX locomotive shop, the Chapter museum, screening of historic films and museum tours. Attendees arriving by rail can use the AMTRAK Cardinal. Mr. Maxwell informed the Board members that the Board meeting will be on Saturday, and not the traditional time on Sunday in order to accommodate a Sunday rail trip to the Greenbrier resort.

Fall 2010, Lancaster, PA (November 4-7, 2010) – Harold Shaak reported that their committee is still awaiting inputs from NRHS Board members on what they would like to see concerning the society's 75th anniversary celebrations during the meeting. He distributed a preliminary flyer (see attachment 8).

2011 and beyond – Bob asked the board to propose suggestions or bids for the 2011 Board meetings.

Bob also announced that with inputs from many members, he is rewriting the Board of Directors meeting operations manual.

Benediction Dr. Walker led the board in a closing blessing.

Adjournment

Mr. Weber moved and Dr. Wesley Ross seconded a motion to adjourn. The motion carried.

The meeting adjourned at 12:11 pm.

Respectfully Submitted



JOSEPH C. MALONEY, JR.
NRHS Secretary

Appendix A

National Directors Present for the August 14, 2009 NRHS Board of Directors Meeting

Name	NRHS Affiliation	Position	Votes
Larry S. Dyer	Atlanta	National Director	4
Charles Bogart	At-Large Member	National Director	2
Dianne K. Pastorino	At-Large Member	National Director	3
Donald C. Winter	At-Large Member	National Director	3
Jack Hilborn	At-Large Member	National Director	3
William M. Chapman	At-Large Member	National Director	3
Kenneth A. Maylath	Baltimore	National Director	4
Howard M. Walker	Blackhawk	National Director	2
Roger Webster	Bluewater Michigan	Alternate Director	4
Stephen L. Wasby	Cape Cod	National Director	2
W. Yancey Ellis	Carolina Clinchfield	National Director	3
Edward F. Graham	Central Coast	National Director	5
Mark R. Irvin	Central Pennsylvania	National Director	2
C. E. "Pat" Olsen	Central Texas	National Director	1
Larry Klingbeil	Chicago	Alternate Director	3
William Scott Andes	Cincinnati	National Director	3
Donald R. Maxwell	Collis P. Huntington	National Director	3
William E. Wood	Connecticut Valley	National Director	1
James Torgeson	Cornell	National Director	2
Barry O. Smith	Cumberland Valley	National Director	2
Thomas W. Hill	Greenville	Alternate Director	2
W. F.(Bill) Willits	Gulf Coast	Alternate Director	4
Douglas R. White	Hagerstown	National Director	1
Joseph R. Heffron	Harrisburg	Alternate Director	3
Rolland W. Street	Hoosierland	National Director	2
John Simanton	Inland Empire	Alternate Director	1
Shigemoto Miyazaki	Japan	Alternate Director	1
Wesley F. Ross	Kentucky Central	National Director	1
Timothy E. O'Malley	Lackawanna & Wyoming Valley	National Director	3
Harold L. Shaak	Lancaster	National Director	4
Mike Vescelus	Louisville	National Director	2
Samuel J. Boldrick	Miami	National Director	1
James Arcaro	Midwest	Alternate Director	2
Mia Mather	New York	National Director	2
Rebecca A. Gerstung	Niagara Frontier	National Director	3
G. Patrick Molloy	North Alabama	National Director	2
Marjorie W. Erich	North Florida	National Director	1
Dale Wilken	North Texas	National Director	2
Brian Carlson	North Western Illinois	National Director	2
William W. Dredge	Northstar	National Director	2

Nelson K. Burks	Old Dominion	National Director	3
Robert Freeman	Old Smoky	National Director	1
Edward M. Berntsen	Pacific Northwest	National Director	4
Sheila Dorr	Philadelphia	Alternate Director	5
Richard Davidson, Jr.	Potomac	National Director	3
Robert S. Mesite	Rappahannock	National Director	2
Duane D. Durr	Red River Valley	National Director	1
Carl S. Jensen	Roanoke	National Director	3
Al Weber	Saint Louis	National Director	4
Thomas N. Thornquist	Southwest Florida	National Director	1
Donald A. Jilson	Susquehanna Valley	National Director	1
Dave Byers	Tampa Bay	National Director	2
Harold Owens	Texas Eagle	National Director	1
Donald F. Bishop	Ulster & Delaware	National Director	2
Ralph R. Bitzer	Washington DC	National Director	4
Jim Pahriss	Watauga Valley	National Director	3
James A. Mescher	Western Connecticut	Alternate Director	2
Wallace H. Henderson	Western Kentucky	National Director	2
E. Steven Barry	Wilmington	Alternate Director	2
Barton A. Robinson	Winchester	National Director	1
Robert E. Joyce	Wisconsin	National Director	3
		Votes Present	146

National Officers, Staff, Regional Vice Presidents,
Members and Guests Present for the
August 14, 2009 NRHS Board of Directors Meeting

Michael H. Bogal	At-Large	Member
Thomas L. Burns	At-Large	Member
Braley Pastorino	At-Large	Member
Terry Wells	At-Large	Member
Christine D. Winter	At-Large	Member
Gay Hendricks	Arkansas-Boston Mountains	Member
John W. Hendricks	Arkansas-Boston Mountains	Member
Joseph C. Maloney, Jr.	Baltimore	Secretary & Director, Membership Awards
David Baniewicz	Chicago	Director, Emblem Sales Director, Membership Records & NRHS Telegraph Editor
Robert Ernst	Chicago	President
Gregory P. Molloy	Cincinnati	Chapter President
Grace H. Wood	Connecticut Valley	Northeast Region VP
David G. Flinn	Cornell	
	Fernley & Fernley Account Manager	Guest
Kristen Olszewski	Gulf Coast	Member
Paul Margolies	Gulf Coast	Southwest Region VP
Robert Terhune	Gulf Coast	Chapter President
John DeRoo	Kansas City	Member
Jimmie Williams	Kansas City	Asst. General Counsel
Joseph Williams	New York	Metropolitan Region VP
Walter E. Zullig, Jr.	New York	Member
Steven Siegerest	Saint Louis	General Counsel
John Fiorilla	Tri-State	Member
Jane Belcher	White River	