



Meeting Minutes
NRHS Board of Directors
Williamsburg Lodge & Conference Center, Williamsburg, VA
Saturday & Sunday, January 29-30, 2011

Pursuant of notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Williamsburg Lodge and Conference Center in Williamsburg, VA, Saturday and Sunday, January 29 - 30, 2011

Call to Order

President Gregory Molloy called the meeting to order at 9:04 a.m. EST on Saturday January 29, 2011.

Invocation and Welcome

Senior Vice President Barry Smith led the Directors in an invocation.

Roll Call

Secretary Joe Maloney explained the process for taking attendance at the meeting. Because the country was experiencing adverse weather impacting travel, and the registrations received from Board members were fairly low for this meeting, Mr. Maloney conducted a roll call vote to verify that there was a quorum in attendance, and determined that the Board had 125 votes attending.

National Directors Requiring Dues Renewal

Mr. Maloney advised the Board that, due to the early date of this meeting, we are still within the 90 - day grace period for 2011 dues renewals. A dues renewal status report will be presented at the April 2011 Board meeting in Urbana, IL.

Newly Elected Directors

The following chapters nominated new National Directors since the Board of Directors' meeting on November 7, 2010 to fill vacant positions:

- Blackhawk - Robert Murray
- Gulf Coast – William Baxter
- Lehigh Valley - Richard Habermann
- Old Dominion - Sanford Williamson
- Watauga Valley - Robert W. Yapple

Mr. Durr moved and Mr. Sweigart seconded a motion that the Board seat the newly elected directors to fill the vacant positions for the respective chapters. Motion carried.

Confidentiality and Conflict of Interest Agreements

Secretary Maloney announced that he might have a conflict of interest. The host hotel is owned and operated by the Colonial Williamsburg Foundation, of which he is a member. Subsequently, Dr. Wasby and Mr. Flinn announced identical conflicts of interest.

Alternate National Directors

The following Chapters and At Large National Directors have appointed Alternate National Directors for this meeting:

- At-Large - Christine Winter
- Carolina Clinchfield - Lester Collins
- Central Florida - Al Weber
- Cornell - David Flinn
- Chicago & Illinois Midland - Al Weber
- Danville Junction - Al Weber
- Overland - Robert Ernst
- Ozarks - Al Weber
- Seven Railroads - Stephen Wasby
- Tacoma - Ed Berntsen
- Western Connecticut - David Flinn
- Yaquina Pacific - Stephen Wasby

Mr. Chapman moved and Mr. Maxwell seconded a motion to seat the alternate directors for this meeting. Motion carried.

Voting Directors

The list of voting Directors, National Officers, Service Directors, Members, and Guests present or excused at this meeting is Appendix A to these minutes. The list of those absent is Appendix B to these minutes.

At this meeting, 54 National Directors, At Large National Directors, and Alternate National Directors attended from 66 Chapters and the At Large members. Including officers, regional vice presidents, members and guests, 66 persons attended the meeting. There were a total of 154 weighted votes in attendance, meaning there was a quorum in attendance.

Approval of Minutes

Secretary Maloney reminded the Board that he had posted a second set of draft minutes following Dr. Wasby's alert that the first draft of the minutes omitted the discussion concerning the handling of convention funding.

Dr. Wasby moved and Mr. Barry seconded a motion to accept the revised draft minutes as posted. The motion carried.

Committee of the Whole

At 9:23 a.m. Dr. Barry Smith made the following motion,

“I move that the Board of Directors meet in the Committee of the Whole to develop a report for the Board to consider in the general session. The committee meeting will provide the opportunity for the Board members to ask questions, for the By-Laws Committee members to respond to those questions, and to perfect by-laws which can be recommended to the membership of NRHS for adoption at the membership meeting on June 24, 2011.”

Mr. Bitzer seconded the motion, and Dr. Smith explained the process for the Committee of the Whole. Dr. Smith subsequently amended the motion to include standing orders for the Committee of the Whole as follows.

“While the Board of Directors is convening, the following standing orders shall be in effect:

- All motions shall be submitted to the Secretary in written form or be capable of being projected on the overhead screen prior to the consideration of such motions,
- All motions not submitted to the above format shall be not be considered or discussed at this meeting herein convened,
- All persons seeking recognition to speak at this session, which is the Committee of the Whole, shall be limited to one (1) three-minute presentation on each issue,
- Each person shall be afforded recognition once on each issue presented to the Board, and shall not be recognized again by the Chair until all others have been recognized who seek such recognition,
- The presentations shall not be repeated once the Board convenes in regular session.”

Mr. Pahriss seconded the amending motion, and after Dr. Smith explained how *Roberts Rules of Order* applied to the proceedings of the Committee of the Whole, the amending motion carried, and the amended motion carried.

At the Committee of the Whole meeting, the Board went through the draft by-laws that NRHS posted on the web site on January 21, 2011. The NRHS By-Laws Committee had met on Friday, January 28, 2011 and made several changes to the draft. Mr. John Fiorilla, NRHS General Counsel and Chair of the By-Laws Committee, chaired the Committee of the Whole, and took that committee through a discussion of every Article and Section of the By-Laws draft. In addition to the By-Laws Committee’s suggested changes, the Committee of the Whole also recommended additional changes, all of which are reflected in Attachment 1. Those changes are outlined as follows:

- ✓ Article IV, Section 2, Subsection a) – Add “Family membership is a subset of individual membership;” Dr. Wasby moved and Mr. Collins seconded the motion. Motion carried.
- ✓ Article VI, Section 1 – Delete the words, “In years in which the Society holds a national convention that ends on or before September 15 of that year, the Annual

Meeting shall be held in conjunction with the convention...”, and add a new sentence, “In years in which the Society holds a national convention within the required period for the Annual Meeting, the meeting shall be held in conjunction with the convention.” Mr. Shulby moved and Mr. Jensen seconded the motion. Motion carried.

- ✓ Article VI, Section 4, Subsection a) – change the word “mailed” to “sent.” Mr. Flinn moved and Mr. Pahrís seconded the motion. Motion carried.
- ✓ Article VII, Section 5, Subsection c) – insert the words “mailing address of the member’s home chapter.” Mr. Pat Molloy moved and Mr. Zullig seconded the motion. Motion carried.
- ✓ Article VII, Section 6 – after “Board” insert “of Directors”, delete “may be elected to two consecutive terms, not to” and insert “may not.” Also, delete the last sentence. Mr. Jensen moved and Mr. Shulby seconded the motion. Motion carried.
- ✓ Article VII, Section 7, Subsection d) – delete “passed” and insert “attained.” This was a By-Laws Committee technical change. Mr. Bitzer moved and Mr. Hilborn seconded the motion. Motion carried.
- ✓ Article VII, Section 7, Subsection h) – add “shall not have been a member of the Board of Directors for less than two years after reaching the specified term limit for consecutive years.” Mr. Zullig moved and Mr. Pahrís seconded the motion. Motion carried.
- ✓ Article VII, Section 8 – Insert “be” before the word “disseminated” to correct a grammatical error. This was a By-Laws Committee technical change, and being editorial in nature, did not require a motion.
- ✓ Article VII, Section 9 – insert “occurring within terms” and delete “shall be filled by the Board of Directors at its next meeting after.” This was a By-Laws Committee technical change.
- ✓ Article VII, New Section 15 – Insert the following and renumber subsequent sections accordingly, “A member of the Board of Directors who, unless excused by the board of directors, is absent, without an excuse accepted by the board of directors, from two (2) consecutive meetings of the board, or from two (2) out of three (3) consecutive meetings, shall be removed from the Board. Absences resulting from illness of the Director or death or serious illness in the family are excusable. The Board may set additional criteria for valid excuses for absence.” Dr. Wasby moved and Mr. Durr seconded the motion. Mr. Chapman moved to amend the motion to change “shall be removed” to “may be removed.” Mr. Hilborn seconded the amending motion. For clarification, Dr. Wasby proposed also changing the word “from” to “by”, and all attendees agreed. The amending motion carried and the amended motion carried.
- ✓ Article VII, Old Section 15 - strike “However” and the last sentence. Substitute “participate in” for “attend” in the first sentence. Add, after first sentence, “All other members shall have the right to attend meetings of the Board of Directors but may not participate except under policies developed by the Board.” Dr. Wasby moved and Mr.

Durr seconded the motion. Motion carried on a roll call vote of 90 votes for, 52 votes against and 2 votes abstaining.

- ✓ Article VII, Old Section 17 – In the second sentence, delete the words “suspension of a national officer, or staff member, pending action for removal from office, appointment of a Special Master,” and add a new third sentence “The Executive Committee may also implement the disciplinary process contained in Article XI.” This was a By-Laws Committee technical change.
- ✓ Article VII, Old Section 19, second paragraph, first sentence – delete the word “or” as this is a typographic error.
- ✓ Article VII, Old Section 21, first paragraph, first sentence – after “established” insert “by the Board of Directors.” This was a By-Laws Committee technical change.
- ✓ Article VII, Old Section 21, second paragraph – add the following new third sentence, “Ad hoc committees may be established on Presidential authority, as heretofore.
- ✓ Article VIII, Section 3, second sentence – delete “race, creed, color, gender, or sexual orientation” and substitute “race, color, gender, religious affiliation or lack thereof, national origin, sexual orientation or age.” This was a By-Laws Committee technical change.
- ✓ Article VIII, Section 5 – add a new third sentence, “The Board of Directors shall direct not less than three Directors in addition to the Presiding officer of the Advisory Council to attend the Advisory Council meetings.” Mr. Hilborn moved and Dr. Wasby seconded the motion. The motion carried.
- ✓ Article VIII, Section 7 – Delete the second sentence, and in the fourth sentence, delete “National Organization” and substitute “Society.” This was a By-Laws Committee technical change.
- ✓ Article IX – Dr. Wasby proposed the idea of imposing term limits for the President and Vice President. The committee discussed this idea and held a non-conclusive straw vote. No one made a motion concerning this idea.
- ✓ Article X, Section 1, Subsection b – In the second sentence, change “may” to “shall.” In the third sentence, change “shall” to “may” and delete the second “may be.” Dr. Wasby moved and Mr. Shulby seconded the motion. The motion carried.
- ✓ Article X, Section 7 – Add “Chapter by-laws will be reviewed for compliance by the By-Laws Committee.” Mr. Vile moved and Mr. Dredge seconded the motion. The motion was defeated.
- ✓ Article XI, Section 4 – In the last sentence, after “him”, delete the balance of the sentence. Dr. Wasby moved and Mr. Shulby seconded the motion. The motion carried.

- ✓ Article XI, Section 5 – Delete the word “immediate.” Dr. Wasby moved and Mr. Sweigart seconded the motion. The motion carried.
- ✓ Article XI, Section 6 – Delete the last two sentences. Dr. Wasby moved and Mr. Shulby seconded the motion. The motion carried.
- ✓ Article XII, Section 2 – In the first sentence, delete “chapters, other sponsoring.” In the second sentence, change “chapter” to “organization.” This was a By-Laws Committee technical change.
- ✓ Article XII, Sections 3 & 4 – Combine the two sections, and delete the first sentence of the old Section 3. Mr. Jensen moved and Mr. Shulby seconded the motion. The motion carried.
- ✓ Article XIII, Section 1 – delete “agents and representatives” and substitute “or volunteers.” This was a By-Laws Committee technical change. Mr. Hilborn moved and Dr. Wasby seconded the motion. The motion carried.
- ✓ Article XV, Section 1 – In the second paragraph, after “on” and “the” insert “by.” This change corrects a grammatical error.
- ✓ Article XVI – In the first sentence, delete “two thirds” and insert “written ballot” at the end of the sentence. In the second sentence, delete the word “an” and change “museum” to “museums.”

Dr. Wasby concluded discussions by leading the committee in a round of applause to express the committee’s appreciation for the By-Laws Committee’s extensive work in formulating the proposed revision.

Mr. Moss moved and Mr. Berntsen seconded a motion to add a new section on definitions, to specifically include a definition for “District.” Without a written set of definitions, the motion was ruled out of order under the committee rules. Dr. Weber proposed to develop a set of definitions for the Board of Directors to consider during the meeting on Sunday, January 30, 2011.

Dr. Barry Smith moved the following, “I move that the Committee of the Whole rise and report the By-Laws as developed this afternoon to the Board of Directors as soon as possible and that those By-Laws be forwarded to the members of the NRHS for approval at the next membership meeting.” Dr. Wasby seconded the motion. The motion carried.

The Committee of the Whole recessed at 5:49 p.m. EST.

Meeting Minutes
NRHS Board of Directors
Williamsburg Lodge & Conference Center, Williamsburg, VA
Sunday, January 30, 2011

The Board of Directors reconvened at 8:33 a.m. on January 30, 2011 at the Williamsburg Lodge & Conference Center in Williamsburg, VA.

Dr. Barry Smith moved the following, "I move acceptance of the report from the Committee of the Whole, that the Board approves and recommends adoption of the proposed By-Laws included in the report and direct the officers to provide, by any appropriate means, copies of the proposed By-Laws to all members of the NRHS." Mr. Bitzer seconded the motion. After discussion, the motion carried.

Strategic Planning and 2011-2014 Budget Plans

President Molloy and Vice President Jeff Smith presented a briefing on the work in progress on strategic and budget plans and recommendations presented at prior Board meetings (See Attachment 2). In short, the NRHS is in a good overall position to be the industry leader for railway history preservation. But, NRHS could easily lose that position by failing to adapt ourselves to the changing world around us, and appeal to that changing environment.

The NRHS Management has been carefully looking at the Society's financial position, and expects to have a multi-year budget proposal for Board consideration at the April 2011 meeting. President Molloy acknowledged that the Board needs to specifically address the Grants Budget of \$35, 000 and the authorization to distribute the proposed revised By-Laws to the NRHS membership since these budgets cannot wait until the April Board of Directors' meeting.

President Molloy thanked the Board of Directors for their cooperative work in finishing the By-Laws proposal.

Reports of National Officers, Service Directors, and Committee Chairs

Dues renewal - Senior Vice President Barry Smith reported that dues renewals for 2011 are being processed fairly smoothly, and that the chapters are doing quite well in routinely submitting the necessary information. NRHS has renewed more than 56% of its members as of December 31, 2010 which is better than the last several years at the same time.

Secretary Maloney reminded Board members to return their signed attendance slips. President Molloy thanked Mr. Maloney for the work he did in arranging the facilities for this meeting.

Heritage Grants - Dr. Wasby reminded the Board that grant applications are due to the Philadelphia office by 5:00 p.m., EDT, on April 28, 2011. NRHS requires two (2) copies of the applications rather than the ten copies previously required.

New Chapter Charters – President Molloy presented the charter for the George L. Carter Chapter in Johnson City, TN. Don Maxwell announced that he will present the application for the new Raritan River Chapter in Milltown, NJ at the April 2011 Board meeting.

Convention Reports

- Scranton, PA – Tim O'Malley announced that bills have been paid and presented NRHS with a check for \$15,000 as its second share of the convention income. After the audit is complete, there will be more money to share. 871 members and guests participated in the convention. The convention DVD is still available at the convention web site.
- Tacoma, WA (June 20-26, 2011) – Cascade Rails 2011 is coming together and thanked the NRHS for the opportunity to host this convention. Tentative program is:
 - June 20 – Chehalis-Centralia Railroad (ex-CMStP&P).
 - June 21 – Amtrak Cascades Talgo to Portland, OR, then steam train back behind ex-SP #4449, then a reception.
 - June 22 – Seattle electric operations or to the Northwest Railroad Museum.
 - June 23 – Steam trains at Mt. Rainier Scenic Railway, with diesel train to or from Tacoma and bus the other way.
 - June 24 – Nine Seminars, Board Meeting, Annual Membership Meeting, Banquet.
 - June 25 – Tacoma Steam excursion through Stampede Pass.
 - June 26 - Steam train Tacoma to Portland, with option to return on Coast Starlight.
- Cedar Rapids, IA (June 18-24, 2012) – President Molloy reported that Bart Jennings, the convention chair, has several meetings set before the NRHS Spring 2011 Conference and will have more details at that time. The conference hotel contract has been signed.
- 2013 and beyond – Nothing to report now, and NRHS is discussing several proposals to bring forward later this year.

Bob Bitzer reported on the upcoming Board of Directors' meetings.

- Spring 2011, Champaign-Urbana, IL (April 22-24, 2011) - Al Weber reported that the registration forms were in the folders for this meeting, and attached (See Attachment 3). Reservations are now being taken.
- Fall 2011, Wilmington, DE (October 28-30, 2011) – The meeting hotel is the Doubletree Hotel in downtown Wilmington, DE. There is shuttle service from the

joint Amtrak/SEPTA Wilmington Station. Wilmington Chapter hopes to run an Alco-powered freight train the afternoon of October 28th over the West Chester Railroad, and the RVP meeting will be held on Oct. 28th in the evening. Saturday, Oct. 29th will involve rail-related activities, with a staff meeting in the late afternoon, followed by a banquet. The Board meeting will take place Sunday morning, Oct. 30th.

- Mr. Bitzer reported that the Hoosierland Chapter has submitted a bid to sponsor the Fall 2012 Conference in Fishers, IN near Indianapolis, IN. The events could include steam operations and other short-line activities. The host hotels would be the Hilton Garden Inn and the Hotel Indigo. Dates would be November 15-19, 2012. This would be the first conference conducted with the new Board of Directors and Advisory Council. Mr. Bitzer moved and Dr. Weber seconded a motion that the Board of Directors accept this proposal for the NRHS Fall 2012 Conference. Motion carried.

Mr. Bitzer continues to look for sponsors for the remaining 2012 and 2013 conferences.

Reports on Society Initiatives

RailCamp - Barry Smith reported that 2011 RailCamp will take place July 10-15, 2011, at Steamtown. All commitments are in place. Cost is \$850 per student. Dr. Smith is looking at several possible new venues, and will have more to report at future Board meetings.

Staffing – President Molloy had no new appointments to report, and reported that NRHS Management is looking at revamping the current staff to better match strategic needs.

Collection of Reports of Chapter Activities: President Molloy reported that with the Board reducing the 2009 budget for the *NRHS Bulletin*, the only way to stay within budget was to eliminate the printed 2010 *NRHS Yearbook*. The Board approved that decision at the June 2010 Board meeting in Scranton, PA. Money was found later in 2010 to create an electronic version of the 2009 *NRHS Yearbook*, to be available as a sales item to members. The 2010 *NRHS Yearbook* will not be published in 2011 in either a paper or electronic format. More work is needed on the web site and there has not been staff time available to handle the needed work due to the By-Laws work, and the collection of 2011 dues (See Attachment 4)

President Molloy asked for volunteers to collect and archive the chapter reports for 2010.

Unfinished Business

Executive Committee: President Molloy reported that the Executive Committee met via email on January 17, 2011 to vote consider NRHS establishing a PayPal account to handle on-line registration for Cascade Rails 2011. The Executive Committee voted 5-Yes and 0-No to establish the account.

Potential Overseas Travel Program: Walter Zullig reported on the results of a proposal from an NRHS member about conducting a rail-oriented tour of Israel. Mr. Zullig had

agreed to pursue this idea at the previous Board meeting, and reported that he had met with a travel agent in New York City, and they have provided NRHS with a proposal for a rail-oriented tour in November 2011. More work is needed for more railroad activities. Cost should be around \$3100 per person, and 20 – 40 people are needed to run this trip. Mr. Zullig expects to have a final proposal to report at the Spring 2011 Board meeting.

Resolution of Revised NRHS Conflict of Interest Agreement: Dr. Wasby and Assistant General Counsel Joseph B. Williams, Esq. refined the draft proposal that Dr. Wasby presented at the NRHS Fall 2010 Board meeting (See Attachment 5). Dr. Wasby moved and Mr. Ernst seconded a motion that the Board approve the new agreement as presented. After Mr. Williams explained the proposed changes from the current edition of the NRHS Conflict of Interest Agreement, the motion carried.

Withdrawal of Wiregrass Heritage Chapter Charter: Mr. Larry Dyer reported that he had received an email advising him that the remaining members of the Wiregrass Heritage Chapter had voted to disband. They also advised that they have returned their charter to Secretary Maloney. Mr. Dyer moved and Mr. Vile seconded a motion to withdraw the charter of the Wiregrass Heritage Chapter. Motion carried.

New Business

2011 Heritage Grants Budget: Ms. Mather moved and Dr. Wasby seconded a motion to authorize the Heritage Grants Program Budget to be \$35,000 for Fiscal Year 2011, with the possibility of increasing that amount if sufficient donations are received. Motion carried.

Distribution of the Notice of Annual Meeting by USPS: Mr. Maxwell moved and Mr. Barry seconded a motion to authorize NRHS Management to distribute the Notice of Annual Meeting and proxy forms to all NRHS members as required by the current NRHS By-Laws. Distribution would be by USPS Standard Mail. Motion carried.

Continuing Resolution for Fiscal Year 2011: Dr. Wasby moved and Mr. Hilborn seconded a motion to authorize the NRHS a continuing budget resolution to continue operations until the April 2011 Board of Directors' Meeting. Motion carried.

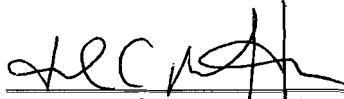
Announcements

Steve Barry announced a pizza party on March 12, 2011 at WinterRail in Stockton, CA, jointly sponsored by NRHS and Carstens Publications. The proceeds of the party will go to the NRHS Heritage Grants Program. Mr. Barry also announced a session on April 2, 2011 at Steamtown including night photo sessions and train shows, the proceeds of which will also go to the NRHS Heritage Grants Program.

Benediction: Dr. Smith gave the benediction.

Adjournment: Dr. Al Weber moved and Mr. John Sweigart seconded a motion to adjourn. The motion carried. The meeting adjourned at 11:39 a.m.

Respectfully Submitted:



JOSEPH C. MALONEY, JR.
Secretary

24 April 2011

Attachments:

1. Draft NRHS By-Laws Revision
2. Strategic Planning and 2011-2013 Budget Briefing Charts
3. NRHS Spring 2011 Conference Flyer
4. Notice on Chapter Annual Reports for 2010
5. Revised NRHS Conflict of Interest Agreement

Appendix A**National Directors Present for the
January 29-30, 2011 NRHS Board of Directors' Meeting**

Name	NRHS Affiliation	Position	Votes
Larry Dyer	Atlanta	National Director	4
William Chapman	At-Large Member	National Director	3
Jack Hilborn	At-Large Member	National Director	3
Donald C. Winter	At-Large Member	National Director	3
Christine Winter	At-Large Member	Alternate Director	3
Jeffrey S. Smith	At-Large Member	National Director	2
Kenneth A. Maylath	Baltimore	National Director	4
Donald W. Winters	Bergen-Rockland	National Director	2
Robert Murray	Blackhawk	National Director	2
Neil Baerman	Bluewater Michigan	National Director	4
Stephen L. Wasby	Cape Cod	National Director	2
Lester Collins	Carolina Clinchfield	Alternate Director	3
Edward F. Graham	Central Coast	National Director	5
Al Weber	Central Florida	Alternate Director	2
Ronald L. Vile	Central New York	National Director	3
Arthur E. Giardino	Charleston	National Director	1
Roy Jackson	Chicago	National Director	3
Al Weber	Chicago & Illinois Midland	Alternate Director	2
John C. Black	Chiloquin	National Director	1
William Scott Andes	Cincinnati	National Director	3
Donald Maxwell	Collis P. Huntington	National Director	4
Edward M. Berntsen	Columbia River	Alternate Director	1
David G. Flinn	Cornell	Alternate Director	2
Barry O. Smith	Cumberland Valley	National Director	2
Al Weber	Danville Junction	Alternate Director	2
Leon Duminiak	Delaware Valley	National Director	2
James Pabris	George L. Carter	National Director	1
Lester Collins	Greenville	National Director	2
William Baxter	Gulf Coast	National Director	3
Douglas White	Hagerstown	National Director	1
Richard Charlesworth	Horseshoe Curve	National Director	2
John Simanton	Inland Empire	National Director	1
Thomas R. Moss	Intermountain	National Director	3
Mitchell E. Dakelman	Jersey Central	National Director	3
Timothy E. O'Malley	Lackawanna & Wyoming Valley	National Director	4
Harold L. Shaak	Lancaster	National Director	4
Sam Boldricks	Miami	Alternate Director	1
Mia Mather	New York	National Director	2
Rebecca A. Gerstung	Niagara Frontier	National Director	3
G. Patrick Molloy	North Alabama	National Director	2

Marjorie Fiorilla	North Florida	National Director	1
Mitchell E. Dakelman	North Jersey	National Director	2
William W. Dredge	Northstar	National Director	2
Sanford Williamson	Old Dominion	National Director	3
Robert Freeman	Old Smoky	National Director	1
Robert J. Ernest	Overland	Alternate Director	1
Al Weber	Ozarks	Alternate Director	1
Edward M. Berntsen	Pacific Northwest	Alternate Director	4
Richard B. Shulby	Piedmont Carolinas	National Director	2
Richard Davidson, Jr.	Potomac	National Director	3
John D. Sweigart	Pottstown & Reading	National Director	2
Robert S. Mesite	Rappahannock	National Director	2
Duane Durr	Red River Valley	National Director	1
Gerard R. Deily	Rivanna	National Director	2
Carl S. Jensen	Roanoke	National Director	3
Al Weber	Saint Louis	National Director	4
Stephen L. Wasby	Seven Railroads	Alternate Director	1
Edward Berntsen	Tacoma	Alternate Director	1
Ann Miller	Tri-State	National Director	2
Donald F. Bishop	Ulster & Delaware	National Director	2
Ralph R. Bitzer	Washington DC	National Director	4
David Flinn	Western Connecticut	Alternate Director	2
E. Steven Barry	Wilmington	National Director	2
Berton A. Robinson	Winchester	National Director	1
Al Weber	Wisconsin	Alternate Director	3
Steven L. Wasby	Yaquina Pacific	Alternate Director	2
		Votes Present	154

National Officers, Staff, Regional Vice Presidents,
Members and Guests Present for the
January 29-30, 2011 NRHS Board of Directors' Meeting

David Baniewicz	Chicago	Director, Emblem Sales
John Fiorilla	Tri-State	General Counsel
John H. Goodman	Northstar	Member
Diane Heavenrich	Washington DC	Member
Robert Heavenrich	Washington DC	Comptroller
Joseph C. Maloney, Jr.	Baltimore	Secretary
Patricia R. Maloney	Conference Registrar	Guest
Gregory P. Molloy	Cincinnati	President
Kristen Olszewski	Fernley & Fernley Manager	Member
Peggy Sweigart	Lancaster	Emblem Sales
Joseph B. Williams	New York	Asst. General Counsel
Walter Zullig	New York	Inspector General

Appendix B

National Directors Absent Without
Designated Alternate for the
January 29-30, 2011 Board of Directors' Meeting

<u>Name</u>	<u>Affiliation</u>	<u>Weighted Votes</u>
Frank McKeough	Alabama Gulf	1
Ted J. Smith	Alexander	1
Richard J. Barton	Arizona	1
Charles Girard	Arkansas-Boston Mountains	2
Ed Klinger	Asheville	1
No National Director	Augusta	1
Clyde E. Guthrow, Jr.	Blue Ridge	2
Michael C. Wikman	Bluebonnet	1
Edward T. Levay, Jr.	Boston	2
Barrie W. Sanford	British Columbia	1
Michael H. Bauer	Bucktail	1
John D. Ansell	Central Oklahoma	2
Richard E. Johnson	Cape Fear Railroaders	1
Carl E. "Pat" Olsen, Jr.	Central Texas	1
William H. Sander	Champlain Valley	3
Mel McFarland	Colorado Midland	1
No National Director	Conneaut	1
Raymond A. Axelrod	Connecticut Eastern	3
William Wood	Connecticut Valley	1
Steve Rankin	Cotton Belt	1
David Andrew Nickson	Dalsa/Sunset	1
Charles A. Russell	Delmarva	1
No National Director	East Carolina	2
M. Paul Hopkins	East Tennessee	1
No National Director	Florida East Coast	1
Ronald L. Diedrich	Fort Lauderdale	1
Michael Brooks	Grand Canyon	1
H. Charles Furst	Great Plains	3
Harry P. Clapp	Greensboro	1
Jay McFarland	Gulf Curve	1
No National Director	Gulf Wind	1
Martin P. Owen	Heart Of Dixie	2
Rolland Street	Hoosierland	2
Thomas M. Johnson, Sr.	Indianapolis	1
Yoshitaka Matsuo	Japan	1
Charles L. Childs	Kansas City	2
Wesley Ross	Kentucky Central	1

Ray Grabowski, Jr.	Lake Shore	2
Mark Lazur	Leatherstocking	1
No National Director	Lehigh Valley	2
Benjamin T. Young, Jr.	Long Island - Sunrise Trail	4
Earl Whiteley	Marble Valley	1
William B. Strong	Memphis	1
No National Director	Mississippi Great Southern	1
John M. Hart	Mohawk & Hudson	2
De Loy Nelms	Nashville	1
George William Blessing	Nebraska Railroad Museum	1
Peter J. Messina	New Orleans	1
Brain Carlson	North Western Illinois	2
Ken Faircloth	Old North State	1
Robert D. Brubaker	Old Pueblo	1
Arthur P. Poole	Oregon Coast	1
B. J. Stigall	Owensboro	1
William R. Johnston	Paducah	2
No National Director	Palm Beaches	1
Patrick E. Stetina	Perryville	1
R. L. Eastwood, Jr.	Philadelphia	5
Donald F. Walter, Jr.	Pittsburgh	2
Daniel J. Mulhearn	Pocahontas	1
Howard C. Dickinson, III	Pocono Mountains	2
Howard E. Freed	Promontory	2
No National Director	Quebec Central (Suspended)	0
Matthew S. Nussbaum	Queen And Crescent	1
Charles Howard	Rio Grande	1
Jere A. Wendt	Robert R. Young	1
John R. Stewart	Rochester	4
Paul Hess	Samuel Spencer	1
O. Franklin Johnson	Scioto Valley	1
Daniel E. Stark	Shenandoah Valley	1
David E. Brighters	Southeast Louisiana	1
John M. Powell	Southern Oregon	2
Thomas N. Thornquist	Southwest Florida	1
William Frantz	Suncoast	1
Donald Jilson	Susquehanna Valley	2
Dave Byers	Tampa Bay	2
Louis J. Miller, III	Tennessee Valley	2
Harold B. Owens	Texas Eagle	1
Richard Boushell	Tidewater	1
Charles H. Martin	Topeka	2
Richard K. Gorddard	Twin Forks	1

Ronald W. Keevil	United Kingdom	2
Mark Lazur	Utica & Mohawk Valley	2
Robert W. Yapple	Watauga Valley	3
Frederick Ciocciola	West Jersey	4
James A. Lindholm	West Michigan	1
Dick Helmke	Western Colorado	1
Wallace H. Henderson	Western Kentucky	2
Thomas A. Biery	Western Maryland	2
E. MacDougall Palmer	Western Montana	1
Ray Murdock	White Oak	1
Robert H. Clark	White River Junction	1
J. Harvey Koehn	Wichita	2
Jack Salt	Winston-Salem	2
Robert E. Joyce	Wisconsin	3
Thomas Caudill	Yadkin Valley	1
Eugenia G. Nussbaum	Yazoo & Mississippi Valley	1
	Total Missing Votes>>>>	145