



Meeting Minutes
NRHS Board of Directors
Crowne Plaza Hotel, Claymont, DE
Saturday, November 9, 2013

Pursuant of notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Crowne Plaza Hotel in Claymont, DE, Saturday, November 9, 2013.

Call to Order

President Gregory Molloy called the meeting to order at 9:00 a.m. EST on Saturday, April 6, 2013.

Welcome and Roll Call

Mr. Bob Bitzer welcomed the Directors to this NRHS-sponsored meeting. Secretary Joe Maloney provided various administrative details to the Board. Mr. Maloney explained the process for taking attendance at the meeting. The Board attendance for this meeting was as follows:

Name	Office	Present	Absent
Gregory P. Molloy	President	1	
<i>Vacant</i>	Vice President		0
David Flinn	Global Director (2012 - 2014)	1	
E. Steven Barry	Global Director (2012 - 2014)	1	
Walter Zullig	Global Director (2012 - 2016)	1	
Robert J. Ernst	Global Director (2012 - 2016)	1	
William Bain <u>1</u> /	Global Director (2012 - 2016)	1	
Mia Mather	District 1 Director (2012 - 2014)	1	
Tony White	District 1 Director (2012 - 2016)	1	
Harold Shaak	District 2 Director (2012 - 2014)	1	
Mark S. Eyer	District 2 Director (2012 - 2016)	1	
Joseph C. Maloney, Jr.	District 3 Director (2012 - 2014)	1	
Ralph Robert Bitzer	District 3 Director (2012 - 2016)	1	
Sanford Williamson	District 4 Director (2012 - 2014)	1	
Larry Dyer	District 4 Director (2012 - 2016)	1	
Patrick Molloy	District 5 Director (2012 - 2014)	1	
Wesley F. Ross	District 5 Director (2012 - 2016)	1	
Al Weber	District 6 Director (2012 - 2014)	1	
Duane Durr	District 6 Director (2012 - 2016)	1	
Claude Doane <u>1</u> /	District 7 Director (2012 - 2014)	1	
Skip Waters	District 7 Director (2012 - 2016)	1	
Jeffrey S. Smith	District A Director (2012 - 2014)	1	

Vacant	District A Director (2012 - 2016)		0
Robert L. Neman <u>1/</u>	District B Director (2012 - 2014)	1	
Philip A. McMeins	District B Director (2012 - 2016)		1

1/ Attended via teleconference line.

There was a quorum present in order to conduct business. John Fiorilla, NRHS General Counsel, and Gary Reinbolt, NRHS Fundraising Consultant participated in this meeting. Appendix A lists the members and guests present at this meeting.

Confidentiality, Conflict of Interest and Volunteer Reporting Agreements

Secretary Maloney announced that he had several extra copies of the 2013 editions of the Confidentiality Agreement, Conflict of Interest Agreement and the Volunteer Reporting Agreement for those people who needed to sign them.

Approval of Early Fall 2013 Minutes

Secretary Joe Maloney received a comment about two errors in the draft Early Fall 2013 BOD Meeting Minutes. On page 1, the meeting location was Mt. Laurel rather than Mt. Holly, NJ. On page 3, Mr. Vincent T. Cieslik of Capehart Scatchard did not attend the Executive Session. Wes Ross moved and Sam Williamson seconded a motion to accept the minutes as amended. The motion carried.

President's Report

President Molloy advised that he had lost some time due to illness recently, and had lost another day of work due to a long flight delay from Seattle to the East Coast. He likewise advised that several events have been developing and changing as recently as 24 hours ago. Those issues meant that there were few handouts available before this meeting. He asked the guests in the room to refrain from the disruptive behavior that had characterized the Summer 2013 Board meeting in Minneapolis, MN.

NRHS continues to be involved in a litigation action that the BOD will discuss in detail in Executive Session.

As a result of the October 2013 Board of Directors' meeting, John Fiorilla has notified Barry Smith's attorney that the Board suspended Barry as Vice President.

The society continues to have financial challenges. President Molloy recently relieved Steve Seigerest from duties on the investment committee because he did not liquidate various stock holdings as the Board of Directors had directed him to do. Control of the investment account has been turned over to Mr. Bitzer. NRHS has paid all backlogged invoices and the TDA account now only has Norfolk Southern stock as well as some residual cash. The remaining stock is worth somewhere in excess of \$25k which more than covers all permanently restricted funds.

The Board authorized closing out the TDA investment account, but for tactical reasons, NRHS needs to keep that account open for the time being. NRHS will close this account and likely open a new account with the potential creation of the foundation.

President Molloy briefly discussed the background and purpose of the proposed NRHS foundation.

NRHS and Fernley & Fernley management had agreed that the current Fernley contract should be extended through April 30, 2014 to allow time for both parties to negotiate new terms and provisions for dues collection and a possible charitable support organization, and to address problems with quality of service. The conclusion is to not deal with these issues piecemeal, but deal with all of it as a whole, meaning that neither party could be ready to conclude negotiations by December 31, 2013.

There are new issues concerning the convention for 2015 to be settled at this meeting.

The 2014 budget is a work in progress, and the officers will hold an early-December work session to complete the draft budget based on outcomes of this weekend's discussions.

President Molloy asked the Board to identify a person or persons to fill the Chapter Development and Membership Development Director positions. Chapter applications are pending in Alberta (Canada) and elsewhere. Fernley & Fernley will forward the Alberta application to Al Weber, District 6, to handle.

President Molloy announced that he had represented NRHS at the recent meeting of the Association of Tourist Railroads and Railway Museums (ATRRM). At that meeting, *Trains Magazine* had presented their 2013 grant of \$10,000 to the North Florida Chapter for their work on restoring former Atlantic Coast Line steam locomotive #1504. CSX Corporation also matched that grant with another \$10,000.

NRHS will continue the Most Endangered List. The schedule for the Most Endangered List and the grants program will be adjusted in the future to better dovetail with RailCamp and the Convention. Currently, the application periods for all four programs overlap, as do the periods for post-event publicity. We need to spread these activities out more evenly over the course of the year.

By consensus, the board took up the application received for a new chapter to be located in Monterey, TN. Mark Eyer moved and Patrick Molloy seconded a motion that the Board of Directors approve the chapter application for the Monterey Chapter to be located in NRHS District 5. After discussion about the background of the application, the Board voted on the motion. The motion carried.

Bob Ernst reported that the Electoral Committee has laid out the plans for the 2014 election. They will be discussing the plans with the Advisory Council and will include ideas about reducing costs to conduct the election. Nominations will be due to NRHS on March 31, 2014.

Vacancy in District A (2012-2016) – Jeff Smith has not had the chance to identify potential volunteers to fill this vacancy. If no one comes forward, or the Board does not locate a potential candidate, then NRHS will need to write each At-Large members in the states of ME, NH, VT, MA, RI, NY, NJ, PA, DE, MD, VA, WV, NC, SC, GA, FL and AL.

President Appointments

Greg Molloy discussed the vacancy on the Executive Committee following Jim Philips' resignation earlier this year. Wes Ross volunteered to fill this position, and Greg Molloy appointed him to fill the remainder of the unexpired term. Joe Maloney moved and Steve Barry seconded a motion that the Board confirm Wes Ross's appointment to the Executive Committee. After discussion, the Board voted on the motion. The motion carried.

Reports of National Officers, Service Directors, and Committee Chairs

Heritage Grants – Nathaniel Guest was absent; Greg Molloy reported in his place. The schedule for the applications will likely change in 2015. The grants budget needs to be established at the Winter 2014 Board of Directors' meeting. The grants program is funded out of donations, not out of dues. Al Weber suggested that this point be broadcast through the article in the *NRHS News* and the *NRHS Telegraph*. Responding to a question as to how the Grants budget could be the same from year to year when donation amounts vary, Mr. Molloy responded that the Grants budget is established each year by the Board of Directors. The budget is usually larger than the donations directed to preservation activities and the NRHS provides the additional funds from unrestricted donations, not from dues. No extra money is held as a permanently restricted fund for the Railway Heritage Grants Program from year to year. If NRHS receives less than the budget amount, the difference comes from unrestricted donations – not dues.

Historic Plaques – Walter Zullig reported no new plaques are being planned. There may be some interest for plaques for the Kansas City Union Station and the West Barnstable Station on Cape Cod.

Membership Awards – Joe Maloney reported that he had distributed the 2014 awards for the Saint Louis Chapter in time for their 50th anniversary celebration banquet in October 2013. This involved twenty service pins, 3 being for 50 years; the remainder being for 25-year members.

Libraries - Greg Molloy reported business as usual for the print library. Walter Zullig reported that nothing has been completed from the Preservation Committee since the June 2013 report.

Web Sites – Jeff Smith reported that nrhs.com is continually being updated. The Preservation Site is in the final stages of design with finalizing content. The necessary programming work should be complete in the April-May 2014 time frame.

Social Media - Steve Barry reported on current electronic communications work. Elrond Lawrence is putting out press releases and posts on the Twitter account. On Facebook, NRHS is adding new followers daily. The NRHS needs content to build up the NRHS social media activity. Likewise, the website needs new content so we do not disturb our rankings in search engines. The NRHS Facebook page is an excellent place to post reports on chapter activities, programs and accomplishments. Original material and photos are more valuable than just reproducing newspaper articles. Send information to Steve Barry that you are sending Charles Williams for the *NRHS News*.

Recess

Joe Maloney moved and Duane Durr seconded a motion to recess the Board to allow time for the Advisory Council meeting scheduled for 10:30 a.m. EST. The motion carried and the Board recessed until 2:00 p.m. EST.

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Reconvene

The Board of Directors reconvened at 2:25 p.m. EST.

Greg Molloy asked Kristen Olszewski to remain for a moment in case any BOD member had any questions or issues to bring up to her. There were none, so Kristen departed.

Joe Maloney moved and Duane Durr seconded a motion to take the Board into Executive Session. The motion carried, and the Board went into Executive Session.

Executive Session

The Executive Session convened at 2:27 p.m. EST, and involved sensitive Board of Directors' discussions concerning legal issues, personnel matters, the proposed NRHS Fund (a foundation), and the status of strategic planning issues. After discussions, Skip Waters moved and Wes Ross seconded a motion to adjourn the Executive Session at 6:20 p.m. The motion carried.

Meeting Minutes
NRHS Board of Directors
Crowne Plaza Hotel, Claymont, DE
Sunday, November 10, 2013

Pursuant of notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Crowne Plaza Hotel in Claymont, DE, Sunday, November 10, 2013. Greg Molloy called the meeting to order at 8:31 a.m., EST.

Reports of National Officers, Service Directors, and Committee Chairs (Continued)

Publications:

- *NRHS Telegraph* – Bob Ernst reported that the deadline for material for the next *NRHS Telegraph* is November 22, 2013.
- *NRHS News* – Greg Molloy reported for Charles Williams. He has completed the draft of the December 2013 edition.
- *NRHS Bulletin* – Jeff Smith reported that Summer 2013 is complete and should be mailed within the next two weeks. The layouts for the Fall 2013 edition are complete and that edition should be mailed in late December 2013. The 2014 editions are being prepared and should be distributed on time.

Member Discount List – Wes Ross reported that the 2013 discount program is complete and that he is preparing for the 2014 program.

President Appointments (Continued)

Chapter Development – Greg Molloy appointed Tim O'Malley from the Lackawanna & Wyoming Valley Chapter, and Rob Mesite from the Rappahannock Chapter as co-directors for Chapter Development. Messrs. O'Malley and Mesite will work with the directors involved with the two active proposals NRHS recently received for chapter charters, and will become the contact points for any new inquiries.

Personnel Issues

Duane Durr moved and Bob Ernst seconded the following motion,

“After reviewing the facts of the matter, the NRHS Board of Directors has determined that Barry O. Smith, NRHS Member # 28960, is disqualified from serving as an officer or director of the NRHS by the requirements of Article VII, Section 7e of the NRHS Bylaws. The Board of Directors hereby removes Barry O. Smith, NRHS Member # 28960, from the Office of Vice President and from membership on the Board of Directors, effective immediately.”

After discussion, the Board voted on the motion. The motion carried.

Greg Molloy moved and Wes Ross seconded a motion to nominate Joseph C. Maloney, Jr., Member # 2005, to fill the office of NRHS Vice President. After discussion, the Board voted on the motion. The motion carried. Joe Maloney subsequently resigned as NRHS Secretary and District 3 Director.

Greg Molloy moved and Walter Zullig seconded a motion to nominate Bob Ernst, NRHS Member # 18144, to fill the office of NRHS Secretary. After discussion, the Board voted on the motion. The motion carried.

The Board of Directors directed John Fiorilla to advise Barry O. Smith through his counsel about the actions taken by the Board.

NRHS Strategic Plan

Gary Reinbolt presented an update concerning the NRHS Strategic Plan which should have been a handout for this meeting. Copies were handed out to attendees to show the vision for 2025. This vision must guide the society to determine how to handle fundraising, determine which programs the society pursues and which programs will be dropped, and to budget to meet these target goals. The plan will be shared within the society to the chapters via the website. Today's non-profits must now operate as businesses, and most non-profits are running many programs that no longer support their mission statements. NRHS is no different, and various programs could be dropped because the society can no longer afford to continue them.

Costs must be kept in line with income projections. Our largest single cost involves member processing which involves heavy costs due to paper processing. Please look over this file and submit questions and comments to advisory@nrhs.com. There are two options which involve change, but both will be disruptive to the status quo of current NRHS operations.

Jeff Smith will coordinate this review. The document will be posted to the administrative website today; the eblast will be sent out on Tuesday, November 12, 2013.

Skip Waters questioned how a NRHS chapter fits into the NRHS Strategic Plan. Gary Reinbolt explained that NRHS provides services for database management and financial processing, as well as enabling resources to handle the good works of rail history preservation. This means providing a face for such work rather than academic abstract, so that preservation work will carry through 2025. The chapters are that face to the public. Skip challenged NRHS to do more to recognize those chapters that doing the good work needed to enable the society to meet the goals for 2025, i.e. gather most new members, conduct a successful preservation project, etc. Skip agreed to set up an *ad hoc* working group to set up this sort of recognition program.

Advisory Council Report

Scott Andes reported on the results of the November 9, 2013 Advisory Council (AC) Meeting. In addition to the usual status reports, the AC extensively discussed the work underway in the Relations Committee. The AC endorsed Bob Ernst's ideas on reducing the costs of the 2014 election from those incurred in 2012. The AC passed a resolution to the Board of Directors to limit the use of Executive Sessions to the extent necessary to carry out society business. The AC voted to have a meeting in January 2014 in Saint Louis, MO in conjunction with the Board of Directors' meeting.

Conventions

2013 – Anchorage, AK. Greg Molloy reported that sales were strong, and that the convention operated very successfully. All but one event operated as planned; one highway van trip had to be withdrawn due to highway construction. Costs have been within budget, and the convention will make a profit. The two public excursions that operated on Sunday carried over 400 local passengers and netted NRHS more than \$7K. There has been a lot of positive press coverage and social media reporting since the convention concluded. Greg Molloy expects to have a

financial statement electronically available to the Board in time for the January 2014 Board meeting. Total convention registrations stand at 371 people as of the end of September 2013.

2014 – Springdale, AR (June 10-15, 2014). Greg Molloy reported for Bart Jennings who was unable to attend this conference. NRHS is tying down the last open issues before we can open sales, including event cancellation insurance and the online registration system. Expect ticket sales to start by early January 2014. Activities will take place in Fort Smith, AR, Branson, MO and Springdale, AR. Hotel contracts are complete; host hotel will be Holiday Inn in Springdale, AR, with additional rooms at an adjacent Hampton Inn. The Branson Scenic Railroad will not be part of the convention package. The Board of Directors and the Advisory Council will meet during the convention, likely on Monday evening, June 9, 2014, depending on meeting room availability

2015 – Greg Molloy reported that NRHS has deferred planning for a convention in New Orleans, LA. There were too many unresolved issues with hotel availability and railroad operations in the 2015 time frame. New Orleans remains an option for future conventions. Greg Molloy requested the Board to provide a tentative approval to develop a proposal to conduct the 2015 convention in the Rutland, VT area. NRHS has conducted preliminary discussions with the Massachusetts Bay RRE and the Vermont Railway which has enough passenger equipment on site to handle a NRHS convention. Steve Barry moved and Duane Durr seconded a motion to give NRHS Management approval to investigate a potential NRHS convention in Rutland, VT in 2015. After discussion, the Board voted on the motion. The motion carried. Greg Molloy asked the Board for suggestions for a Convention Chair for this convention.

2016 and beyond – New Orleans remains a possible convention location. Joe Maloney reported that an *ad hoc* group is looking into the possibility and feasibility of a future NRHS convention, conference or historic tour in Hawaii. There will be a meeting about it in Arlington, VA on December 13, 2013 with the Hawaiian Convention and Visitors Bureau. Walter Zullig advised that he is interested in conducting another international tour, especially since he is receiving queries from several NRHS members and chapters.

Greg Molloy asked the Board to submit other potential venues as soon as possible. NRHS remains interested in a strong convention program and is willing to explore new and non-traditional ideas.

NRHS Conferences

Bob Bitzer provided information on the following conferences:

- Winter 2014 (St. Louis, MO, January 11-12, 2014) – Al Weber reported that he will need to adjust arrangements for the conference with the Advisory Council deciding on a Winter 2014 meeting. Mr. Weber provided copies of the conference flyer (see Attachment 1). The address to submit registration forms and fees has changed to NRHS Winter 2014 Conference, 5323 Highway N, #331, Cottleville, MO 63338.
- Spring 2014 (Lewisburg, PA, April 24-27, 2014) – Mark Eyer provided copies of the conference flyer (see Attachment 2). Central Pennsylvania Chapter is operating an excursion over the North Shore RR between Allenwood and Winfield, PA as the highlight of the conference activities. They will start accepting reservations in January 2014.
- Fall 2014 (TBD) – Bob Bitzer advised that the initial proposal from the Tri State Chapter has been withdrawn for various reasons. There is no viable proposal to consider at this meeting, but there will be a proposal for the Board to consider at its January 2014 meeting.

- Winter 2015 (TBD) – No plans to date.
- Spring 2015 – Greg Molloy reported that planning for the joint conference with ATRRM the weekend of April 16 – 18, 2015 in York, PA is underway. The conference hotel will be the Hotel Yorktowne, with a single room rate of approximately \$121 per night.
- Summer 2015 and beyond - Bob Bitzer continues to look for sponsors for the Summer 2015 Board of Directors' meeting, and beyond, and indicated that several chapters have expressed some interest in hosting conferences. Please contact Bob at gopullman@prodigy.net to volunteer to host a NRHS conference.

Reports of Society Initiatives

RailCamp – Neither Bud Thompson nor Bill Chapman attended this meeting. Greg Molloy reported that the RailCamp Northeast and RailCamp Northwest programs are now receiving applications for campers. There is space available in both programs. If you are interested in sponsoring a camper, please contact Bill Chapman at bchapman2@mindspring.com soon to make the necessary arrangements.

2014 Dues Renewal Processing – Greg Molloy reported that the bills have been mailed, and there are no reports of chapters having problems. Some dues are starting to be sent in, and the first On Board Report should be available within the next week. The last On Board Report for 2013 has been posted on the website for both the Board of Directors and Advisory Council. The final membership renewal rate for 2013 was 94.4%. Unpaid memberships will expire December 31, 2013.

Unfinished Business

Executive Committee

Greg Molloy reported that the Executive Committee had not met since the last Board of Directors' meeting held in Mt. Laurel, NJ on October 5, 2013.

FY 2014 Budget Proposals

Greg Molloy advised that the budget issues for 2014 will be handled at the January 2014 Board of Directors' meeting.

New Business

Charitable Support Organization

Greg Molloy presented a paper discussing the early work that has been focused on whether or not the Board of Directors should establish a charitable support organization (See Attachment 3). Greg Molloy moved and Dave Flinn seconded the following motion:

**Motion Regarding Establishment of Charitable Support Organization
November 10, 2013**

1. The NRHS Board of Directors gives its general approval to the establishment of a Charitable Support Organization.
2. The name of the organization shall be “The NRHS Fund, Inc.”
3. The Board of Directors appoints John K. Fiorilla or his appointee as the incorporator of the Charitable Support Organization.
4. The Incorporator is authorized to file for incorporation of the Charitable Support Organization in the State of Maryland.
5. The Incorporator is authorized to file IRS Form 1023 for a Charitable Support Organization.
6. The Incorporator is authorized to designate seven (7) initial Trustees of the Charitable Support Organization and release their names and home addresses to the State of Maryland. The seven initial Trustees shall include the NRHS President and at least five other current Directors of the NRHS.
7. The Initial Trustees of the Charitable Support Organization are:
 - a. Gregory Molloy
 - b. Duane Durr
 - c. David Flinn
 - d. Walter Zullig
 - e. Wesley Ross
 - f. Al Weber
 - g. Jeffrey Smith

Greg Molloy presented the background behind this proposal, principally because major donors are now insisting on donating to an entity where donated funds are handled separately from day-to-day operating funds. The charitable support organization provides a better means of sheltering donations from lawsuits against the main organization. Current good works, like RailCamp, Historic Plaques, etc. would continue to be run by NRHS; funding would come from the Charitable Support Organization. The minimum steps to get the charitable support organization established are included in this motion which should ultimately result in establishing a new organization with IRS 501(c)(3) status. It will cost approximately \$5K to establish the charitable support organization. There should not be extensive operating costs since we are splitting current activities. The new organization will require a new set of Bylaws of its own, and may impact the NRHS Bylaws. NRHS will retain its IRS 501(c)(3) status to deal with donations for many years to come. After further discussion, the Board voted on the motion. The motion carried.

Changes on NRHS Bank Accounts

Greg Molloy reported that NRHS is handling some administrative actions to change the signatures on various NRHS financial accounts to reflect the recent changes in the society's leadership. Bob Bitzer presented a proposal that requires Board of Directors' approval to establish a savings account in conjunction with the NRHS checking account with Wells Fargo to gain some interest, provide overdraft protection, and avoid fees that Wells Fargo charges to the current checking account. Bob Bitzer moved and Wes Ross seconded a motion to establish such a savings account. After further discussion, the Board voted on the motion. The motion carried.

Fernley & Fernley Contract

Greg Molloy reported that the current contract expires December 31, 2013. Because we are considering extensive changes on how dues are collected, and have concerns about several performance issues, NRHS and Fernley & Fernley have agreed to extend the current contract to expire on April 30, 2014. The establishment of a Charitable Support Organization will also require some structural changes to the Fernley & Fernley contract. This contract extension allows both parties to be in a better position to work out a new, viable contract arrangement than we could have otherwise done within the original time frames. The Board of Directors provided unanimous consent with the intent of this contract extension.

Relations Committee Tactics

Wes Ross reported that the committee had submitted a list of nine tactics to the Board of Directors. One of the tactics, Item #1, requires Board approval (See Attachment 4). The list was provided to the Relations Committee, and will be provided to the Advisory Council after the file is edited to identify these tactics as being a proposed list.

Litigation

John Fiorilla advised that a complaint was filed against Barry Smith and NRHS in the Common Pleas Court in Philadelphia, PA. The details of the complaint will not be released while litigation is ongoing. The details behind the discussions of this case will not be released to the public. After discussion, Greg Molloy and John Fiorilla agreed to issue a written statement about the public knowledge portions of the lawsuit through the *NRHS Telegraph*.

Railroad Painting Collection

John Fiorilla reported that he is working with Diane Pikul at National Library Relocations to sell off the collection of paintings that were donated to NRHS earlier this year. We expect more details about selling the collection at the January 2014 Board of directors' meeting.

Unrelated, John Fiorilla advised that he needs interested people to look over a former railroad station in Upstate New York that a local attorney would like to donate to a non-profit organization. Gary Reinbolt, Richard Shulby and Walter Zullig volunteered to investigate the proposal and inspect the property involved.

Announcements

2014 Elections

Bob Ernst advised that he would circulate the proposed changes to the election process to the Board members in advance of the January 2014 meeting in Saint Louis, MO.


Wilmington Chapter & RailCamp

Steve Barry announced that the Wilmington Chapter has two good candidates for RailCamp and had collected over \$180 from passing the hat at last night's banquet.

Adjournment

Al Weber moved and Duane Durr seconded a motion to adjourn. The motion carried. The meeting was adjourned at 11:35 a.m. EST.

Respectfully Submitted:



JOSEPH C. MALONEY, JR.

Secretary

11 January 2014

Attachments:

1. NRHS Winter 2014 Conference Flyer
2. NRHS Spring 2014 Conference Flyer
3. Motion to Establish a Charitable Support Organization
4. Relations Committee Tactics

Appendix A

National Staff, Service Directors,
Members and Guests Present for the
November 9-10, 2013 NRHS Board of Directors' Meeting

Berton Robinson	Winchester Chapter	National Representative
Thomas Posatko	Wilmington Chapter	Chapter President
Roberta Ballard	Western Connecticut Chapter	National Representative
Fred Ciocciola	West Jersey Chapter	National Representative
Jon Baake	Washington DC Chapter	National Representative
Don Bishop	Ulster & Delaware Chapter	National Representative
John Fiorilla	Tri-State Chapter	NRHS General Counsel
Ron Gawedzinski	Saint Louis Chapter	Alternate Representative
Carl Jensen	Roanoke Chapter	National Representative
Ken Durrua	Raritan River Chapter	National Representative
John Sweigart	Pottstown & Reading Chapter	National Representative
Pete Senin	Philadelphia Chapter	National Representative
Al Baker	Pacific Northwest Chapter	Alternate Representative
John H. Goodman	Northstar Chapter	Alternate Representative
Marjorie Fiorilla	North Florida Chapter	National Representative
Peggy Sweigart	Lancaster Chapter	Ass' t Director, Emblem Sales
Fred Kurtz	Lancaster Chapter	National Representative
Timothy O'Malley	Lackawanna & Wyoming Valley Chapter	National Representative
Shirley Ross	Kentucky Central Chapter	National Representative
Mitchell Dakelman	Jersey Central & North Jersey Chapters	National Representative
John Simanton	Inland Empire Chapter	National Representative
Jay McFarland	Gulf Curve Chapter	Alternate Representative
James Pahriss	George I. Carter Chapter	National Representative
Leon Duminiak	Delaware Valley Chapter	National Representative
David Watts	Cumberland Valley Chapter	National Representative
Scott Andes	Cincinnati Chapter	National Representative
David Baniewicz	Chicago Chapter	Director, Emblem Sales
Paul Yonge	Central New York Chapter	National Representative
Ed Graham	Central Coast Chapter	National Representative
Robert Murray	Blackhawk Chapter	National Representative
Richard B. Shulby	Baltimore & Piedmont Carolinas Chapters	National Representative
Kristen Olszewski	At-Large	Fernley & Fernley Manager
Gary Reinbolt	At-Large	NRHS Fundraising Consultant