



**Meeting Minutes
NRHS Board of Directors
Minneapolis Airport Marriott Hotel, Bloomington, MN
Saturday, June 29, 2013**

Pursuant of notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Minneapolis Airport Marriott Hotel, Saturday, June 29, 2013.

Call to Order

President Gregory Molloy called the meeting to order at 8:00 a.m. CDT on Saturday, June 29, 2013.

Welcome and Roll Call

Mr. John Goodman, representing the Northstar Chapter, welcomed the Directors to this meeting. Secretary Joe Maloney provided various administrative details to the Board. Mr. Maloney explained the process for taking attendance at the meeting.

Adjust Agenda

Secretary Maloney reviewed the agenda (Attachment 1) and asked for unanimous consent to insert agenda item 3b(2) - Election of Vacant District 1, 5, and 7 Seats, at this point. The Board agreed to this request.

Election of Vacant District 1, 5, and 7 Seats

President Molloy advised that since the last Board of Directors' meeting in April, 2013, Messrs. William Wood and Donald Maxwell had resigned their positions on the Board of Directors. Both men resigned for personal reasons, and both reiterated their support of NRHS and its programs. Secretary Maloney introduced Messrs. Tony White, G. Patrick Molloy and Wilfred F. "Skip" Waters, III who had agreed to run for the three vacant seats on the Board, and each candidate briefly introduced themselves. Mr. Maloney moved and Mr. Ernst seconded a motion that the Board seat Messrs. White, Molloy and Waters to fill the three vacant seats on the Board. The motion carried.

The Board attendance for this meeting was as follows:

Name	Office	Term of Office	Present	Absent with Excuse
Greg Molloy	President	2012 - 2014	Yes	
Barry Smith	Vice President	2012 - 2014	No	Yes
David Flinn	Global Director	2012 - 2014	Yes	
E. Steven Barry	Global Director	2012 - 2014	No	No
Walter Zullig	Global Director	2012 - 2016	Yes	
Robert Ernst	Global Director	2012 - 2016	Yes	
Bill Bain	Global Director	2012 - 2016	No	Yes
Mia Mather	District 1	2012 - 2014	Yes	
Tony White *	District 1	2012 - 2016	Yes	
Harold Shaak	District 2	2012 - 2014	Yes	
Mark Eyer	District 2	2012 - 2016	No	Yes
Joe Maloney	District 3	2012 - 2014	Yes	
Bob Bitzer	District 3	2012 - 2016	Yes	
Sam Williamson	District 4	2012 - 2014	Yes	
Larry Dyer	District 4	2012 - 2016	Yes	

G. Patrick Molloy *	District 5	2012 - 2014	Yes	
Wesley Ross	District 5	2012 - 2016	Yes	
Al Weber	District 6	2012 - 2014	Yes	
Duane Durr	District 6	2012 - 2016	Yes	
Claude Doane	District 7	2012 - 2014	No	Yes
Wilfred F. "Skip" Waters, III *	District 7	2012 - 2016	Yes	
Jeff Smith	District A	2012 - 2014	Yes	
James Phillips	District A	2012 - 2016	No	Yes
Robert Neman	District B	2012 - 2014	Yes	
Philip McMeins	District B	2012 - 2016	No	Yes

* Elected to the Board at this meeting.

There was a quorum present in order to conduct business. Appendix A lists the members and guests present at this meeting.

Board Member Absences

Secretary Maloney reported that Barry Smith, Steve Barry, Mark Eyer, Claude Doane, Bill Bain, James Phillips and Phil McMeins were not in attendance. Barry Smith could not attend due to health reasons. Steve Barry had no valid excuse for not attending, and the other missing directors were absent due to employment conflicts. The reasons for the excused absences are considered valid and all absent Board members except Steve Barry were excused from this meeting.

Confidentiality, Conflict of Interest and Volunteer Reporting Agreements

Secretary Maloney announced that he had copies of the recently revised Confidentiality Agreement and the Conflicts of Interest Agreement for those people who needed to sign them. John Fiorilla explained the NRHS agreements of confidentiality, conflicts of interest and volunteer reporting.

Approval of Spring 2013 Minutes

Secretary Joe Maloney received a comment from Bill Bain about one wording issue in the draft Spring 2013 BOD Meeting Minutes. On page 7, Under "Gift Acceptance Policy," line 3, delete the words, "called for" and substitute the word "moved." Wes Ross moved and Bob Bitzer seconded a motion to accept the minutes as amended. The motion carried.

President's Report

President Molloy proposed that the Board meet until about 9:30 a.m., after which we would conduct an informal working session with the Advisory Council to freely discuss current issues. President Molloy asked for unanimous consent to approve this change to the agenda, and the Board agreed to this request.

Status of the 2012 Audit

The auditors' final report was released to NRHS on Wednesday, June 26, 2013, and NRHS Management has not had time to formally respond to several open issues. There are no serious objections and no material issues. This report should be released within the next two weeks.

Appointments

President Molloy appointed the 2014 Electoral Committee. Bob Ernst will chair the committee. Other committee members are Bob Murray, Tony White and Larry Dyer. The committee will oversee the 2014 elections.

Railway Heritage Grants Program

President Molloy introduced Nathaniel Guest, who serves as Chair of Railway Heritage Grants Program. Nathaniel presented an overview of the program (Attachment 2), and announced the grants recipients for 2013. There were 49 applicants, sixteen grants recipients located in 13 states, with \$50k awarded. 6 recipients are NRHS chapters, and majority of others are partnering with or endorsed by NRHS chapters. The list of grants recipients is in Attachment 2, and is posted to: <http://www.nrhs.com/news/2013-heritage-grants-announced> . Announcement letters are going out next week.

Pilot Project to Digitize NRHS Films

Joe Maloney reported that Mitch Dakelman and Tom Coughlin have started work to digitize an 8mm film taken at the 1948 NRHS convention, held in Baltimore, MD, to determine the technical and cost issues associated with such work in order to develop a business plan for future similar work. They are also developing an inventory of the NRHS film collection. We hope to have the business data and the digital file available for presentation at the Fall 2013 Board of Directors' meeting in Claymont, DE.

Reports of National Officers, Service Directors, and Committee Chairs

Bob Bitzer, Treasurer - Worked on 2013 budget that will be covered later in the meeting.

John Fiorilla, General Counsel – Working on the Emery estate involving 11 pieces of railroad artwork. The artwork has been sent to the library facility. NRHS intends to sell this art.

Jeff Smith – Continues to update the web site, although Steve Barry is handling most of this work. The *NRHS Bulletin* is on track.

Wes Ross – The members' discount list for 2013 is complete and has been put on website.

Greg Molloy reported for Charles Williams – One issue of the *NRHS News* has been released this week, and one additional issue is being proofed. The *NRHS News* has been delayed for a variety of reasons.

Dave Flinn – The Development Committee met 2 or 3 times via conference calls, and met in person once. There is lots of good discussion, but the committee is not ready to present any action to the Board at this point.

Gary Reinbolt – Fundraising – NRHS now does direct mail fundraising. The other approach is major donor giving, where the Board of Directors will identify programs that need support for specific duration. The current letters that go out quarterly are yielding about \$30k per mailing.

Walter Zullig – Preservation committee – The committee report is on the website. Mia Mather and he recently visited the Three Rivers facility to acquaint themselves with what is there.

Recess

President Molloy entertained a motion to recess the BOD until after the Advisory Council meeting in order to conduct a joint, informal work session with the Advisory Council. Duane Durr moved, and Wes Ross seconded the motion, to recess the Board until after the Advisory Council meeting concludes. The motion carried.

Note: The Advisory Council and the Board of Directors held an informal joint session which President Molloy and Scott Andes jointly conducted. President Molloy provided a PowerPoint presentation about NRHS' state of affairs (Attachment 3). The Advisory Council convened, conducted their meeting, and adjourned.

Reconvene

The Board of Directors reconvened at 2:53 p.m. CDT.

NRHS Conventions

2011 – Tacoma, WA. The NRHS Executive Committee reviewed and approved the final report of the 2011 convention. See Attachment 4.

2013 – Anchorage, AK. Greg Molloy reported that sales continue to be strong, and that the convention, if run today, would operate in the black. There are more than 330 registrants, with expected costs of approximately \$375K and more than \$390K in revenue. All events are selling well, and some classes of premium service are sold out. There may be another trip added to run a bus to connect with the White Pass & Yukon RR, but we need at least ten people to commit to the trip to run it. Decision will be made on July 15 whether to run this event. Sales to the public have not yet opened, and public sales announcements will start soon to sell any remaining open space. The trains we charter with the Alaska RR are NRHS trains.

2014 – Greg Molloy presented a proposal to operate the convention in Springdale, AR in connection with the Arkansas & Missouri Railroad (Attachment 4). NRHS has negotiated with the railroad for several possible trips covering two days, and with the Springdale, AR convention and visitors bureau for hotel space. Train capacities will be 250 – 300 people, and we would use only equipment on the A&M RR. The break even point is projected to be 200 people. Other convention days would involve the Branson Scenic railroad, a motor coach trip to Fort Smith, AR for railroad activities, and other potential optional trips around the convention dates, such as Kansas City, MO. Steam possibilities are limited to the Silver Dollar City theme park. There should be no special insurance requirements for any of the potential venues. Dave Flinn moved and Wes Ross seconded a motion that the 2014 NRHS convention take place in June 2014 in Springdale, AR. The motion carried.

2015 – Skip Waters discussed a possible convention for New Orleans for the summer of 2015. More detailed investigation is needed to address such things as possible railroad/traction venues, possible hotels, and members' perceptions about New Orleans.

Timing/Duration of AC and NRHS Annual Meetings in Alaska

Greg Molloy reported that the Annual Meeting will take place on Wednesday, September 18, 2013, at 7:15 p.m. Alaska Daylight Time. The timing for the Advisory Council meeting will be announced when the hotel meeting room arrangements are set.

NRHS Conferences

Bob Bitzer provided information on the following conferences:

- Fall 2013 – Claymont, DE (November 7 – 10, 2013). – Mr. Bitzer confirmed that the Fall 2013 Conference will take place the weekend of November 7 – 10, 2013 in Claymont, DE. The conference hotel is the Crowne Plaza, with a \$91 nightly rate, single or double occupancy. Bob is working with the Wilmington Chapter on possible rail excursions.
- Winter 2014 – Al Weber presented a proposal to hold the Winter 2014 Board of Directors' meeting in Saint Louis, MO. The dates would be January 10 – 12, 2014. Host hotel would be the Holiday Inn Saint Louis Airport with a room rate of \$89 per night. Registration fee would be \$40 per person, and we need 20 people to attend to make this conference work. Saint Louis Chapter is not sponsoring this Board meeting. Al Weber moved and Duane Durr seconded a motion to accept this proposal. The Board decided to defer action on this proposal until the Board had time to discuss remote access participation.
- Spring 2014 – Lewisburg, PA (April 24 – 27, 2014) Mark Eyer submitted a report updating the Board on this meeting. The conference hotel is the Best Western Hotel. Room rate is \$115 per night. The train excursion will be the first public excursion over the restored former Reading Railroad line from White Deer, PA to Allenwood, PA.

Recess

Mr. Zullig moved and Mr. Ross seconded a motion to take the Board into Executive Session. The motion carried, and the Board recessed at 4:00 p.m. CDT.

Executive Session

The Executive Session convened at 4:11 p.m. CDT, and involved sensitive Board of Directors' discussions concerning miscellaneous administrative matters, potential legal issues, RailCamp, financial issues, technical issues about online publishing and fundraising strategy. After discussions, Duane Durr moved and Bob Ernst seconded a motion to adjourn the Executive Session at 5:15 p.m. CDT. The motion passed.

**Meeting Minutes
NRHS Board of Directors
Minneapolis Airport Marriott Hotel, Bloomington, MN
Sunday, June 30, 2013**

Pursuant of notice, the Board of Directors of the National Railway Historical Society, Inc. met at the Minneapolis Airport Marriott, June 30, 2013. Greg Molloy called the meeting to order at 8:30 a.m.

Communications with Membership

President Molloy introduced Gary Reinbolt who has been retained to manage the NRHS Fundraising Program. Gary gave the Board a presentation on how to effectively communicate with people who are unhappy with operations when trying to raise funds for charitable purposes. See Attachment 5. Gary stressed the point that successful fundraising involves developing a good relationship with the potential donors. He encouraged all to get to as many chapters as you can to answer questions, to establish yourself as a person, and to point out common values. What separates us now is that everyone perceives us as strangers. From Attachment 5, he suggested several actions.

- First establish credentials – what brought you to enjoy trains.
- Second, do not be defensive. Our role is more of a trustee; holding a resource to pass on. We are not out to change the society, but it has to happen in order to survive. While your interests are in perpetuating the society, we must address the way the next generation wants to be addressed and change accordingly. If we do not do this, we will not exist.
- Two answers that are appropriate when you are faced with questions –
 - We screwed up, we didn't do it right. It was not willful or negligence, we just screwed up. We are not experts.
 - I don't know.

Always leave your email behind to answer follow up questions. When you are answering questions about the future, you cannot predict with 100% accuracy. Attachment 5 gives you the answers and explaining outcome of this planning and why the leadership has to change direction. Learn to say it's time to stop discussing this topic, nicely. It is not material what went on in the past as we cannot change or fix what has already taken place. The critical issue for us is what the organization is going to be. The most important thing to convey is that we are in this together; we are losing members at an alarming rate and we are not replacing them.

Message to close with - it's us. We need to move forward, we need to move forward together.

Email Gary if needed at greinbolt@gmail.com

Implications of Remote Conferencing

Jeff Smith and Bob Bitzer reported the results of their investigating costs and technical issues with Remote Conferencing for Board of Directors' meetings. The costs involved are \$100/month for WebEx. Additionally, there is a \$2,350 fee for the hotel in Claymont, DE that also needs to be covered. These costs could be covered with the registration fee, but how do we cover these fees without knowing who is coming. The room block is another issue, with potential penalty costs there as well.

More concerns are that we have no idea how many people will sign up for the WebEx system, and we also have a banquet scheduled. NRHS would likely need to establish separate registration fees for online versus in person participation in meetings. We need to charge to cover the costs. Discussions ensued regarding the levels of different meeting fees and other technical concerns from Board members. For a quorum, electronic meetings are allowed under the State of Maryland. Attaining a quorum would not be an issue provided enough people are on the call. The NRHS Bylaws require that we have open meetings, so the Board would need to determine how that would work if there is no face-to-face meeting. The Board's meeting room would need to be a small room due to noise issues. This idea is to increase participation, for the Board and the Advisory Council alike.

Bob Bitzer suggested that NRHS should conduct the experiment for online participation at the Winter 2014 Board meeting in Saint Louis, MO in January, 2014. Mr. Bitzer has concerns about Claymont because room commitments have already been made and has similar concerns about the Spring, 2014 meeting. Wes Ross moved and Skip Waters seconded a motion that NRHS postpone action on remote conferencing at this time due to budget constraints, and consider conducting the experiment for remote teleconferencing at the Winter 2015 Board meeting. The motion carried.

NRHS Conferences

Bob Bitzer continued his report from Saturday afternoon, June 29, 2013.

- Winter 2014 – The motion that the Board deferred yesterday was, “hold the Winter 2014 Board of Directors’ meeting in Saint Louis, MO. The dates would be January 10 – 12, 2014. Host hotel would be the Holiday Inn Saint Louis Airport with a room rate of \$89 per night. Registration fee would be \$40 per person, and we need 20 people to attend to make this conference work. Saint Louis Chapter is not sponsoring this Board meeting. Al Weber moved and Duane Durr seconded a motion to accept this proposal.” After discussion, the Board voted on the motion. The motion carried.
- Summer 2014 – Springdale, AR. June 10 – 14, 2014. Board members discussed the idea of having the Board meeting separate from the convention, but consensus was for holding the Board meeting, along with the annual meeting, as part of the convention. The specific date and times are to be determined.
- Fall 2014 – Bob Bitzer is working with the Tri-State Chapter about their sponsoring the Fall 2014 Conference in conjunction with their 50th anniversary with NRHS. The tentative location for the conference would be near Morristown, NJ, the weekend of October 16 - 19, 2014. Mr. Bitzer hopes to have a written proposal to present at the Fall 2013 Board meeting.
- Winter 2015 – There are no proposals to consider at this meeting.
- Spring 2015 – The joint conference with ATRRM will take place the weekend of April 16 – 18, 2015 in York, PA. The conference hotel is the Hotel Yorktowne, with a single room rate of approximately \$121 per night. Harrisburg Chapter is working with NRHS and ATRRM on this conference.
- Summer 2015 and beyond – Bob Bitzer continues to look for sponsors for the Winter 2015 Board of Directors’ meeting, and the Summer 2015 conference and beyond, and indicated that several chapters have expressed some interest in hosting conferences. Please contact Bob at gopullman@prodigy.net to volunteer to host a NRHS conference. The George L. Carter Chapter expressed some interest in sponsoring the Fall 2015 Conference somewhere in Eastern Tennessee.

Report from Advisory Council

Scott Andes reported on the joint session with the Board and the separate Advisory Council (AC) meeting later on June 29, 2013. In addition to usual housekeeping, The AC continued previous discussions about fundraising, finances and how the Board and AC need to work better together. The role of the AC is not well defined, and that is a continued discussion.

Nathaniel Guest discussed the Most at Risk List.

The AC discussed the challenges of fundraising and discussed the strategic planning committees working at the Board level. Those committees are open to the members of the AC and members in general.

Continue to work at ways for the AC to operate autonomously but together. The Alaska meeting in September will be first without the board.

The AC Yahoo group has been set up. There is a suggestion about the AC setting up a system for Chapter health monitoring. A lot of the information is already available, and maybe there is a different way to put it to good use.

Reports of Society Initiatives

RailCamp – Bud Thompson provided a PowerPoint presentation on the work that the RailCamp Committee has been doing to prepare for the 2014 programs. See Attachment 6. Bud expects that advertising for the 2014 RailCamps will start in August 2013. If the programs are well patronized, there should be a minimal cost to the society's finances. The programs will be more educational than in past and campers will be quizzed daily.

East Coast – The schedule has been reviewed and dates set for July 6 – 12, 2014. The campers will be housed at the University of Delaware. There will be 2 days with Amtrak, two days at Strasburg, PA, then back to Amtrak to finish the session. There will be up to 24 campers for this session. The venue change from prior years is due to severe insurance restrictions with the University of Scranton.

West Coast – The dates are set for July 27 – August 3, 2014. The campers will be housed at the University of Puget Sound, Tacoma, WA. This will be a longer program than in the East involving Amtrak operations, the Northwest Railway Museum, the Mt. Rainier Scenic Railroad, and Sound Transit. There will be up to 16 campers for this session.

Tuition fee will increase to as high as \$1200 per camper.

Strategic Committees' Reports

- Development Committee – Dave Flinn reported that the committee is not yet ready to present any action to the Board at this point.
- Relations Committee – Wes Ross reported that the committee has added three new members. Emails concerning chapter relations and discussion are coming in from chapters with regard to National. The committee will consider all items and proposals for next meeting.
- Preservation Committee – Walter Zullig reported that the committee has visited National Library Relations in Three Rivers, MA to survey the collections of books, timetables, photos/slides, art and miscellaneous items. The committee is working on book listing and needs an index of them.

- Transactional Business Committee – Bob Bitzer reported that the committee is exploring ideas and the committee will have to interface extensively with the other committees in analyzing NRHS business operations. They are looking for more volunteers.
- Management Committee – Jeff Smith reported that the committee is working on membership database options for integrating the database with the website and integrating online renewals. Additionally, the Preservation Web Site should be up and running by the end of Calendar Year 2013.

Unfinished Business

Executive Committee

Greg Molloy reported that the Executive Committee met once via email since the last Board of Directors' meeting to approve the final report of the 2011 Convention held in Tacoma, WA, June 20-26, 2011.

Dues Processing for FY 2014

Kristen Olszewski reported that the 2014 dues processing is on schedule, and the dues bills will be sent to the members the first week of September 2013. Chapter National Representatives are reminded to get any changes to their membership into Kristen now.

FY 2013 Budget Discussions and Adjustments

Bob Bitzer led the discussion from yesterday's executive session about the proposed Fiscal Year (FY) 2013 budget. See Attachment 6. Walter Zullig moved and Wes Ross seconded a motion that the Board of Directors accept this budget as presented.

Wes Ross moved and Bob Bitzer seconded a motion to change budget item #5300 – Telegraph/Social Media from \$8K to \$6K and the strike the words "Pre-work for tablet edition/Bulletin." After discussion, the Board voted. The motion carried.

Skip Waters questioned the overall budget and made six separate motions as follows:

- Item 5200 – Cut one edition of the *NRHS Bulletin* by \$25K. Al Weber seconded the motion. After considerable discussion, Duane Durr moved the question, and that motion passed. The Board voted on the proposed budget cut. The motion was defeated.
- Item 5300 – Cut one edition of the *NRHS News* by \$10K. Joe Maloney seconded the motion. After considerable discussion, Duane Durr moved the question, and that motion passed. The Board voted on the proposed budget cut. The motion was defeated.
- Item 5400 – Cut the budget line for Membership Records by \$1K. Duane Durr seconded the motion. After considerable discussion, Skip Waters moved the question, and that motion passed. The Board voted on the proposed budget cut. The motion carried.
- Item 6100 – Cut Public Relations and Advertising by \$15K. Duane Durr seconded the motion. After considerable discussion, Skip Waters amended the motion to change the proposed reduction of this line item to \$5K. Duane Durr seconded the amending motion. After discussion, the Board voted on the amending motion. The amendment carried. After additional discussion, Duane Durr moved the question, and that motion passed. The Board voted on the proposed budget cut as amended. The motion was defeated.

- Item 6200 – Cut the budget line for Planning & Development by \$12K. Dave Flinn seconded the motion. After considerable discussion, Duane Durr moved the question, and that motion passed. The Board voted on the proposed budget cut. The motion was defeated.
- Item 6300 – Cut the fundraising budget line by \$5K. Dave Flinn seconded the motion. After considerable discussion, Skip Waters moved the question, and that motion passed. The Board voted on the proposed budget cut. The vote appeared to be a tie, and Skip Waters challenged the vote. The roll call vote was 8 Yes, 10 No, 0 Abstaining. The motion was defeated.

The Board discussed the original motion as amended. The motion as amended carried.

Duane Durr moved and Bob Bitzer seconded a motion that the approved budget for FY 2013 be posted early on the NRHS Web Site. After discussion, the Board voted on the motion. The motion carried.

Duane Durr moved and Mia Mather seconded a motion that the NRHS Quarterly Financial Statements be posted on the Admin Web Site for AC members to access (admin.nrhs.com). After discussion, the Board voted on the motion. The motion carried. See Attachment 7.

New Business

Preservation Initiative

Nathaniel Guest presented a PowerPoint file concerning the new Legacy Initiative ~~which involves a lot of stuff that didn't get recorded~~. The Legacy Initiative will enhance NRHS existing brand and services, establishing NRHS as an entity that appeals to each tier in the market, consisting of preservationists, historians, railfans and casual rail enthusiasts alike. NRHS will, in essence, define the fields of rail preservation and railway heritage and be the definitive leader within them. See Attachment 8.

RailCamp Policy Revisions

Bud Thompson reported that the RailCamp Committee had met in Philadelphia in May 2013 to discuss and revise RailCamp policies and procedures. The committee is proposing that all policies will be applicable for both East/West Coast RailCamp venues. All aspects of policies and detailed procedures have been unified. The new documents will all be available on the NRHS website.

Since there is a new policy document to be implemented in the near future, and that the policy could not be held over until the Board meets again in November 2013, the President entertained a motion to have the Executive Committee approve the new RailCamp Admissions Policy. Dave Flinn moved accordingly, and Duane Durr seconded the motion. After discussion, the Board voted on the motion. The motion carried.

Withdrawal of North Alabama Charter

Al Weber moved and Dave Flinn seconded a motion that the Board of Directors withdraw the charter presented to the North Alabama Chapter, formerly known as the Muscle Shoals Chapter, on September 3, 1966. After discussion, the Board voted on the motion. The motion carried.

Audit of FY 2012

Joe Maloney moved and Wes Ross seconded a motion that Executive Committee receive the 2012 audit report from PGA after management response is completed. As soon as that letter is completed it will be posted to the NRHS admin web site.

Former Board Members

Joe Maloney moved and Dave Flinn seconded a motion to direct the NRHS President to write letters of appreciation to Mr. William Wood and Mr. Donald Maxwell to recognize and thank both men for their many years of service to NRHS. After discussion, the Board voted on the motion. The motion carried.

Announcements

Dave Baniewicz announced that emblem sales is open in the back of the meeting room. Greg Molloy thanked everyone for attending the Board meeting. He also thanked the Northstar Chapter for their great work in planning and carrying out this weekend's NRHS conference.

Adjournment

Duane Durr moved and Al Weber seconded a motion to adjourn. The motion carried. The meeting was adjourned at 12:00 p.m. CDT.

Respectfully Submitted:



JOSEPH C. MALONEY, JR.
Secretary

27 August 2013

Attachments:

1. Summer 2013 Board of Directors' Meeting Agenda
2. 2013 Railway Heritage Grants Program
3. NRHS State of Affairs Presentation
4. Final Report – 2011 NRHS Convention
5. NRHS Fundraising Presentation - Defusing a Hostile Audience
6. NRHS RailCamp Presentation
7. FY 2013 Budget
8. NRHS Legacy Initiative Presentation

Appendix A

National Staff, Service Directors,
Members and Guests Present for the
June 29 - 30, 2013 NRHS Board of Directors' Meeting

Kristen Olszewski	At-Large	Fernley & Fernley Manager
Gary Reinbolt	At-Large	NRHS Fundraising Consultant
Robert Murray	Blackhawk Chapter	National Representative
Ed Graham	Central Coast Chapter	National Representative
Paul Yonge	Central New York Chapter	National Representative
David Baniewicz	Chicago Chapter	Director, Emblem Sales
Scott Andes	Cincinnati Chapter	National Representative
Maurice F. Hartz	Collis P. Huntington Chapter	National Representative
Dave Watts	Cumberland Valley Chapter	National Representative
James Pahr	George I. Carter Chapter	National Representative
John Simanton	Inland Empire Chapter	National Representative
John DeRoo	Kansas City Chapter	National Representative
Shirley Ross	Kentucky Central Chapter	National Representative
Timothy O'Malley	Lackawanna & Wyoming Valley Chapter	National Representative
Fred Kurtz	Lancaster Chapter	National Representative
Rebecca Gerstung	Niagara Frontier Chapter	National Representative
Marjorie Fiorilla	North Florida Chapter	National Representative
William Dredge	Northstar Chapter	National Representative
H. M. Swan	Northstar Chapter	Member
Steven Siegerist	North Texas Chapter	Alternate Representative
Robert Freeman	Old Smoky Chapter	National Representative
Pete Senin	Philadelphia Chapter	National Representative
Rick Davidson	Potomac Chapter	National Representative
Carl Jensen	Roanoke Chapter	National Representative
Albert Howe, M.D.	Saint Louis Chapter	National Representative
Bud Thompson	Tacoma Chapter	Alternate Representative
John Fiorilla	Tri-State Chapter	NRHS General Counsel
Jon Baake	Washington DC Chapter	National Representative
Roberta Ballard	Western Connecticut Chapter	National Representative
Wallace Henderson	Western Kentucky	National Representative